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Welcome, Introduction, and Purposes

Welcome to the Alverno College School of Nursing (SON) and to the Master of Science in Nursing (MSN) program! As a learner in this curriculum, you are at the heart of the MSN program and your learning is central to all of our activities.

In the spirit of recognizing that you are the reason for, and an essential component of, the community of learners at Alverno, you are invited to contribute to this *Alverno Graduate Nursing Student Handbook, Policies, and Procedures*. Over time, faculty, students, and the Advising Department developed much of the contents of this *Handbook* with the goal of creating a resource to assist you in your learner role. This *Handbook* includes academic information concerning the curriculum, the organizational structure of the SON, MSN-specific policies and procedures that complement the general college policies, and other important information. This handbook is a resource that is to be used in conjunction with the *Alverno Student Handbook*. Conscious that things change continuously, please know that you are invited to contact the MSN Program Director with suggestions for addition, deletion, or improvement. Together, we can keep this document both current and relevant.

Alverno’s faculty members’ vision is that you will experience visionary learning for a lifetime of influence. Faculty and staff at Alverno are dedicated to the daily implementation of this vision through the continuing development of the curriculum, and the creation of ties to the community and relationships within higher education. However, our most important daily purpose is to assure the creation of the community of learning that will facilitate your learning and development. We are your partners in this important enterprise and look forward to our collaboration.

Welcome, then, to learning in the MSN program and to the Alverno College community!

*Cathy Knuteson, PhD, CNE, RN*
Professor and MSN Program Director

*Patricia Schroeder, RN, MSN, MBA, FAAN*
Professor and Dean, School of Nursing
MISSION OF ALVERNO COLLEGE

Alverno College is an institution of higher education dedicated to the undergraduate education of women. The student – her learning and her personal and professional development – is the central focus of everyone associated with Alverno. Alverno extends its mission of service and strengthens its ties to the community by offering graduate programs to both women and men. Agreement regarding this mission is evident throughout the college in its publications and operating philosophy. It is the recurring theme in messages of the Board of Trustees and the President of the college, in catalogs and educational publications, and in the daily approach of faculty and staff to their work. The college's accomplishments are measured by how well we carry out this central mission.

MISSION OF THE SCHOOL OF NURSING

Through the **undergraduate education of women**, the mission of the SON at Alverno is to prepare professional practitioners who are committed to meeting the health needs of people of all ages and who are prepared for the pursuit of graduate education. Through the **graduate education of women and men** in nursing, the SON extends its mission of service, strengthens its ties to the community, and affects the education and well-being of diverse populations. The student’s learning and personal and professional development are the central focus of the SON faculty and staff. The accomplishments of the SON are measured by how well we carry out this central mission.

VISION OF THE SCHOOL OF NURSING

The Nursing faculty and staff hold as our vision that each learner will experience *visionary learning for a lifetime of influence.*

PURPOSES OF THE SCHOOL OF NURSING

Purposes provide direction for the SON as well as a means of evaluating the level of attainment of its goals at any given time. The purposes are consistent with those of Alverno College, namely, creating a community of learning, creating a curriculum, creating ties to the community, and creating relationships with higher education.

PHILOSOPHY OF NURSING EDUCATION

We, the nursing faculty at Alverno College, believe the focus of our work is the student’s development as a person and as a professional. We create guided experiences that specifically center the student on relating skills and abilities to personal goals. We prepare a professional who is ethical, proactive, competent, and dedicated to lifelong learning principles to prepare her/him to meet ever-changing societal needs.

As a faculty, we believe that ability- and performance-based baccalaureate education is the ideal preparation for the professional nurse. Faculty members purposefully select and define eight abilities that reflect contemporary life requirements as the framework for the baccalaureate degree. Students are immersed in a liberal arts framework that merges concepts from the natural and behavioral sciences, arts and humanities, and nursing sciences. This integration provides the framework for client-centered nursing practice, the foundation for scientific inquiry and research, ethical decision-making, leadership in the practice and the profession of nursing, and a commitment to lifelong learning. Alverno’s abilities-based graduate nursing education extends these principles into advanced practice and education roles.
A basic Alverno principle is that education goes beyond knowing, to being able to do what one knows. Therefore, nursing faculty members are committed to a process of outcome-oriented performance assessment, including public criteria, feedback, and self-assessment, which, over time results in professional competence. Because self-awareness of one’s learning style and needs is a necessary characteristic of a competent professional, nursing faculty focus significantly on the process of self-assessment. Through careful reflection on her/his learning experiences, beliefs, and feelings about the practice of professional nursing and society’s expectations of professional nursing, the student gains an appreciation of her/his evolving professional self.

As accomplished learners, researchers, and socialized professionals, Alverno faculty members serve as role models of lifelong learning. Our goal is to promote a process of teaching and learning that provides guidance to students in the development of their career goals and advanced nursing practice.
MSN ADMISSIONS REQUIREMENTS AND PROCEDURES

Alverno College’s MSN program admits students of any color, gender, race, religion, and national or ethnic origin.

Admissions Requirements for U.S. applicants:
1. Hold a bachelor’s degree in nursing from a college or university accredited by a nursing accreditation agency approved by the Department of Education
2. Possess a current, unencumbered registered nurse license in the State of Wisconsin or multi-state compact
3. Satisfactory completion of an undergraduate physical assessment course or equivalent
4. Verification of current CPR certification
5. Current résumé
6. Submission of 2 essays that demonstrate your ability to:
   a. Describe a learning experience that had a significant impact.
   b. Articulate your educational goals and describe how Alverno’s MSN program will help you to assume advanced practice roles.

To apply for admission, arrange for the Graduate and Adult Admissions office to receive the following:
1. A completed Alverno MSN application form with a non-refundable deposit
2. Official college transcripts verifying completion of a baccalaureate degree and any graduate level coursework to be considered for transfer credits (Alverno College alumnae need NOT submit transcripts).
3. Three recommendations (recommendation forms are available, in PDF format on our website):
   a. At least one recommendation must be from someone able to refer to your suitability for graduate study and one from a supervisor or professional colleague.
   b. Recommendations are to address your ability to:
      1) Demonstrate effective critical thinking and awareness of consequences in problem solving
      2) Competently apply nursing standards and code of ethics in nursing practice
      3) Accept responsibility and demonstrate follow-through to achieve goals of self, others, or organizations
      4) Be inquisitive and use systematic approaches to answer significant questions
      5) Respect and value the uniqueness of others and beliefs and practices different from own
      6) Effectively communicate when speaking
      7) Effectively communicate in writing
      8) Demonstrate resilience and flexibility
   c. Ask your recommenders to send the completed Recommendation Form directly to Alverno’s Graduate and Adult Admissions office. (Recommenders appreciate receiving an addressed, stamped envelope.)
4. Current résumé
5. An admissions essay that demonstrates graduate level writing skills and describes a significant learning experience in your personal and/or professional life by addressing these criteria:
   a. Effectively clarifies the elements that contributed to the significance of the selected learning experience.
   b. Clearly articulates how the learning event influenced your nursing practice.
   c. Clearly explains the importance of this event in understanding yourself as a learner.
   d. Writes clearly, using a purposeful structure, supporting examples and appropriate writing conventions.
6. A statement that expresses your goals for graduate study and describes how Alverno’s MSN program will help you to achieve those goals, addressing these criteria:
   a. Formulates realistic and achievable goals that are congruent with the mission and outcomes of the MSN program.
   b. Writes clearly, using a purposeful structure, supporting examples and appropriate writing conventions.
7. A photocopy of your RN license and current CPR certificate.
8. The Alverno MSN Health Data Form and evidence of health insurance or a signed waiver

Applicants with a Master’s Degree in another field or a teaching credential should contact the MSN Program Director in addition to the Graduate and Adult Admissions office.
If you are interested in applying for the MSN program and are not a United States citizen, please contact the Graduate and Adult Admissions office.

Applications are accepted through August 1 for the fall semester and through December 15 for the spring semester. We recommend that candidates submit ALL required materials as early as possible to ensure consideration for their preferred semester of entrance.

**Post-Master’s Family Nurse Practitioner Certificate Application Process**

To apply for admission, arrange for the Graduate and Adult Admissions office to receive the following:

1. A completed Alverno MSN application form with a non-refundable deposit
2. Official college transcripts verifying completion of a Master’s in Nursing program (Alverno College alumnae need NOT submit transcripts).
3. A photocopy of your RN license and current CPR certificate
4. The Alverno MSN Health Data Form and evidence of health insurance or a signed waiver
5. Current résumé
The Master of Science in Nursing (MSN) program (CNS/NE; FNP; post-master’s FNP certificate), available to women and men, carries on Alverno College’s tradition in the professional liberal arts, with particular focus on integrative, experiential and reflective approaches to learning. The 39-credit MSN curriculum allows you to develop advanced knowledge and competence in the abilities that frame the undergraduate curriculum at Alverno College. These abilities include Communication, Analysis, Problem Solving, Valuing in Decision Making, Social Interaction, Developing a Global Perspective, Effective Citizenship, and Aesthetic Engagement. Practicum experiences and class content are designed to assist you, the learner, to apply abilities with individuals, families, and groups across the developmental lifespan and in diverse health care settings.

As the American Nurses Association’s (ANA) Scope and Standards of Nursing Practice, ANA’s Guide to the code of ethics for nurses: Interpretation and application, and the American Association of Colleges of Nursing's (AACN) Essentials of College and University Education for Professional Nursing and The Essentials of Master’s Education for Advanced Practice Nursing are the basis for all nursing practice, faculty have used these documents to underpin the development of curricula and to structure its content and experiences.

For the Family Nurse Practitioner (FNP) track and post-master’s FNP certificate, the following standards have been incorporated within the FNP curriculum: the American Academy of Nurse Practitioners (AANP) Standards of Practice for Nurse Practitioners; the National Organization of Nurse Practitioner Faculties (NONPF) Domains and Core Competencies of Nurse Practitioner Practice; the National Task Force (NTF) Criteria for Evaluation of Nurse Practitioner Programs; and, the Commission on Collegiate Nursing Education (CCNE) Crosswalk Table comparing the Standards for Accreditation of Baccalaureate and Graduate Degree Nursing Programs with the NTF.

For the Clinical Nurse Specialist/ Nurse Educator (CNS/NE) track, the following standards have been incorporated within the CNS/NE curriculum: National Association of Clinical Nurse Specialists (NACNS) Statement on Clinical Nurse Specialist Practice and Education and the National League for Nursing (NLN) The scope of practice for academic nurse educators. Further information about the curriculum is provided in the Graduate Programs Bulletin.

The outcomes of the MSN curriculum are that the graduate will:

1. Assume leadership in advancing nursing education and professional nursing practice. (Key ability: Effective Citizenship; Additional abilities: Developing a Global Perspective, Valuing in Decision Making).
2. Collaborate with, coordinate, and manage personnel and other resources to promote health and foster learning. (Key ability: Social Interaction; Additional abilities: Valuing in Decision Making, Developing a Global Perspective);
3. Communicate effectively to facilitate learning and influence outcomes. (Key ability: Communication; Additional abilities: Valuing in Decision Making, Aesthetic Engagement),
4. Integrate nursing science and learning theory in diagnosing, planning, implementing, evaluating, and documenting outcomes. (Key abilities: Communication, Analysis, Problem Solving, Valuing in Decision Making, Social Interaction, Developing a Global Perspective, Effective Citizenship, Aesthetic Engagement);
5. Synthesize inquiry processes and learning approaches to affect the education and well being of diverse populations. (Key abilities: Analysis, Problem Solving; Additional abilities: Valuing in Decision Making, Developing a Global Perspective, Effective Citizenship);
MSN ADVISING PROGRAM

A major goal of advising at Alverno College is to assist you to become a self-directed learner in your professional studies. Your advisor will provide academic information; assist with planning your program of studies; and act as a counselor or referral agent for other concerns. It is important that you take advantage of this valuable resource.

For CNS/NE students, the MSN Program Director will serve as your primary advisor. For FNP students, the FNP Program Coordinator will serve as your primary advisor. The MSN Program Director will assure all students receive pertinent advising information through newsletters, e-mails, one-on-one conversations, group interactions, and other means of communication. Faculty in the MSN program will also serve as a resource to you about the MSN program.

You may contact graduate faculty via the phone or e-mail. In addition, the MSN Program Director, FNP Program Coordinator and MSN faculty have weekly office hours posted near their offices and on-line. This information may also be obtained from the nursing office (Room 191).
### MSN Core Courses for Clinical Nurse Specialist/ Nurse Educator (CNS/NE), Family Nurse Practitioner (FNP), and post-master’s certificate programs

- MSN 600 Orientation (0 credits)
- MSN 601 Theories and Frameworks for Advanced Nursing Practice (2 credits)
- MSN 602 Nursing Inquiry, Research, and Scholarship (3 credits)
- MSN 603 Healthcare Systems: Organization, Economics, and Politics (3 credits)
- MSN 611 Education and Human Development I (3 credits)
- MSN 620 Advanced Practice Roles and Ethical Decision Making (2 credits)
- MSN 621 Advanced Physiology and Pathophysiology (3 credits)
- MSN 622 Advanced Health and Physical Assessment (3 credits)
- MSN 623 Advanced Pharmacotherapeutics and Clinical Decision Making (3 credits)
- MSN 702 Promoting Health Through Practice-based Research (2 credits)
- MSN 750 Capstone: Scholarship to Advance Nursing (3 credits)

<table>
<thead>
<tr>
<th>Courses taken in addition to the MSN core courses for the CNS/NE Track</th>
<th>Courses taken in addition to the MSN core courses for the FNP Track</th>
<th>Courses taken for the Post-master’s FNP Certificate**</th>
<th>Courses taken for the Post-master’s Nurse Educator Certificate</th>
</tr>
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<tbody>
<tr>
<td>MSN 612 Education and Human Development II (3 credits)</td>
<td>MCP 620 Helping Relationships: Prevention, Intervention &amp; Systems (3 credits)</td>
<td>MCP 620 Helping Relationships: Prevention, Intervention &amp; Systems (3 credits)</td>
<td>MSN 612 Education and Human Development II (3 credits)</td>
</tr>
<tr>
<td>MSN 675 Theories and Strategies of Instructional Design and Assessment (3 credits)</td>
<td>MSN 624 Advanced Primary Care Management of Middle Aged and Older Adults (3 credits)</td>
<td>MSN 624 Advanced Primary Care Management of Middle Aged and Older Adults (3 credits)</td>
<td>MSN 675 Theories and Strategies of Instructional Design and Assessment (3 credits)</td>
</tr>
<tr>
<td>MSN 701 Promoting Health in Diverse Communities (3 credits)</td>
<td>MSN 625 Advanced Primary Care Management of Women and Children (3 credits)</td>
<td>MSN 625 Advanced Primary Care Management of Women and Children (3 credits)</td>
<td>MSN 701 Promoting Health in Diverse Communities (3 credits)</td>
</tr>
<tr>
<td>MSN 730 Practicum: Advanced Practice Nursing (3 credits)</td>
<td>MSN 626 Advanced Primary Care Management of Vulnerable Populations (3 credits)</td>
<td>MSN 626 Advanced Primary Care Management of Vulnerable Populations (3 credits)</td>
<td>MSN 730 Practicum: Advanced Practice Nursing (3 credits)</td>
</tr>
</tbody>
</table>
Master Of Science In Nursing (MSN)/Clinical Nurse Specialist/Nurse Educator (CNS/NE) Curriculum
The MSN (CNS/NE) curriculum integrates advanced study in both nursing and education practice. The curriculum provides the opportunity for in-depth study of nursing practice, the nature of human development and learning in social and cultural contexts, and the processes for inquiry. Participants in the program draw upon a range of theoretical frameworks to examine their professional practice and further develop skills in reflection and self assessment.

The 39-credit hour curriculum offers the flexibility for both full- and part-time study. Courses are offered on a planned rotational basis. In this curriculum, 500 practice hours are required. Practice hours are allocated across specific courses in relation to program, course, and advanced practice nurse outcomes.

In addition to the 39-credit hour curriculum, and the 500 practicum hours, MSN (CNS/NE) students are also required to complete three 0-credit External Assessments: AC 613-03, AC 653-03, and AC 753-03. External assessments provide students with opportunities to transfer and integrate learning outcomes across courses and over time in ways that are broader than assessments within each MSN course. External assessments illuminate differences as well as commonalities in MSN (CNS/NE) student performance for improving learning and strengthening the curriculum. External assessments also provide evidence for program assessment and continuous examination of the validity of Alverno’s educational assumptions, learning principles, and curriculum effectiveness (External Assessment Sub-Group of the Assessment Council, Alverno College, 11/30/05).

Graduate students must take 3 semester credits to be eligible for financial aid.
## MSN Curriculum with an Integrated Focus in Advanced Nursing Practice: CNS and Nurse Educator (CNS/NE) Roles (Credits: 39)
### Sample Sequence*

<table>
<thead>
<tr>
<th>Semester I (Credits: 7)</th>
<th>Semester II (Credits: 9)</th>
<th>Semester III (Credits: 9)</th>
<th>Semester IV (Credits: 5 or 8)</th>
<th>Semester V (Credits: 6 or 9)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Advanced Nursing Theoretical Courses (13 cr., 60 practice hours)</td>
<td>MSN 601 Theories and Frameworks for Advanced Nursing Practice (2 credits)</td>
<td>MSN 602 Nursing Inquiry, Research, and Scholarship (3 credits)</td>
<td>MSN 603 Healthcare Systems: Organization, Economics, and Politics (3 credits)</td>
<td>MSN 702 Promoting Health Through Action Research (2 credits)</td>
</tr>
<tr>
<td>Advanced Teaching Courses (12 credits, 150 hrs)</td>
<td>MSN 611 Education and Human Development I (3 credits)</td>
<td>MSN 612 Education and Human Development II (3 credits)</td>
<td>MSN 675 Theories and Strategies of Instructional Design and Assessment (3 credits)</td>
<td>MSN 730 Practicum: Advanced Practice Nursing (3 credits)</td>
</tr>
<tr>
<td>Advanced Nursing Science/Practice Courses (14 credits, 300 hrs practice hours)</td>
<td>MSN 620 Advanced Practice Roles and Ethical Decision-Making (2 credits)</td>
<td>MSN 621 Advanced Physiology and Pathophysiology (3 credits)</td>
<td>MSN 622 Advanced Health and Physical Assessment (3 credits)</td>
<td>MSN 701 Promoting Health In Diverse Communities (3 credits)</td>
</tr>
<tr>
<td>External Assessments</td>
<td>AC 613N Graduate External Assessment 1</td>
<td>AC 653N Graduate External Assessment 2</td>
<td></td>
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</tbody>
</table>

*This represents the suggested sequence for full-time students who enter in Fall.*
MSN (CNS/NE) COURSE DESCRIPTIONS

MSN 600 Orientation (0 credits): Prereq. Acceptance into the MSN Program. Students engage in a day and a half session to become oriented to Alverno College and the MSN Program.

MSN 601 Theories and Frameworks for Advanced Nursing Practice (2 credits): Prereq. MSN 600, MSN 611 and MSN 620 concurrent or completed. Current CPR certification and updated immunization records required. Students examine the evolving theoretical foundations of the nursing profession through the exploration of a nursing or related discipline’s theory. They critique, evaluate, and use theory to determine its utility to guide nursing practice and education in adult-gerontology populations.

MSN 602 Nursing Inquiry, Research, and Scholarship (3 credits): Prereq. MSN 611 and MSN 620 concurrent or completed. Completion of undergraduate inferential statistics within 5 years of taking MSN 602. Current CPR certification and updated immunization records required. Students develop research skills to facilitate utilization of knowledge that promotes high quality health care to clients, initiates change, and improves nursing education and advanced practice. These skills include the ability to: critically evaluate the appropriateness and usefulness of research; identify problems in practice settings and develop strategies to address the problems through either application of research findings, or creation of practice guidelines; and, relate study findings to practice outcomes. Ethical principles and practices in the conduct of nursing research with human subjects will be explored. [This course includes a 30-hour practicum].

MSN 603 Health-Care Systems: Organization, Economics, and Politics (3 credits): Prereq. MSN 611 and MSN 620 completed. Current CPR certification and updated immunization records required. Students comprehensively and systematically examine the interrelationships among health care policy and politics, delivery and access to care issues, and the financing of health care in order to make high quality, cost-effective choices in the allocation of health care resources and to participate in formulating health care agendas for individuals and communities. Students become intimately knowledgeable of federal, state, and local health care resources. They analyze the interaction and the impact of politics, organization, and economics on their areas of practice. [This course includes a 30-hour practicum].

MSN 611 Education and Human Development I (3 credits): Prereq. MSN 600 complete or concurrent. Concurrent registration in MSN 620 recommended. Current CPR certification and updated immunization records required. Students work with a broad base of theoretical perspectives in developmental psychology as applied to the needs of adolescent, adult and older adult learners. They select, evaluate and use a variety of theoretical approaches as they explore the health-related teaching needs of diverse learners in a variety of learning environments. They assess own learning experiences from the standpoints of learner and instructor, and apply assessment to the learning environment with which you now work. They develop skills in using technology.

MSN 612 Education and Human Development II (3 credits) Prereq. MSN 611 completed; MSN 620 completed or concurrent. Current CPR certification and updated immunization records required. Students apply theoretical frameworks from nursing, education, curriculum design and human development to actual teaching environments and APRN teaching practice with diverse populations. They examine their own teaching experiences and recommend approaches to address teaching and learning issues in their work environments. They refine their personal statement of educational philosophy. [This course includes a 30-hour practicum].

AC 613-03 Graduate External Assessment I (0 credits) Prereq. MSN 611 and MSN 620 completed. MSN 612 completed or concurrent. This is the first of three graduate external assessments in the MSN curriculum. The assessment, Making the Language of Learning Explicit, requires students to synthesize knowledge from foundational courses. Students use the abilities of oral and written communication and social interaction as a vehicle to describe their progress in developing the core competencies of an Advanced Practice Registered Nurse (APRN).
MSN 620 Advanced Practice Roles and Ethical Decision Making (2 credits) Prereq. MSN 600 complete or concurrent. Concurrent registration in MSN 611 recommended. Current CPR certification and updated immunization records required. Students explore current and emerging roles of advanced practice registered nurses (APRN) in various practice settings, with an emphasis on legal and professional issues, models of practice, and the role of the APRN in health care management and promotion. Students in an advanced practice role also examine ethical frameworks and bioethics in relation to ethical decision making for adult-gerontology clients. They develop and set professional goals for their own future as an APRN.

MSN 621 Advanced Physiology and Pathophysiology (3 credits) Prereq. MSN 611 and MSN 620 completed. Current CPR certification and updated immunization records required. Students use theory and research to explore the etiology, pathogenesis, and clinical manifestations of common diseases for individuals across the lifespan and study variations in physiological health and illness processes attributable to age, race, culture, ethnicity, gender, and socioeconomic status. They focus on the generalized stress response, atherosclerosis, diabetes mellitus and metabolic syndrome. They examine the physiology underlying these diseases and how they are altered by genetic factors and age. They explore a variety of geriatric syndromes and the influence of stress, inflammation, and genetics throughout the semester. They read and discuss primary literature and examine how new analyses of genes and fundamental physiology help healthcare providers understand how different people respond to different drug regimes. Prior knowledge of basic physiology and pathophysiology is required. [This course includes a 60-hour practicum.]

MSN 622 Advanced Health and Physical Assessment (3 credits) Prereq. MSN 621 completed. Current CPR certification and updated immunization records required. Students examine and apply advanced health and physical assessment techniques and theories in the collaborative care of culturally diverse individuals, families, and communities with an emphasis on adult-gerontology populations. They use differential diagnoses to identify physical and/or psychological illness findings suggesting current and possible pathology given lifestyle practices and health seeking behavior of clients, families, and communities. Prior knowledge and experience of basic health and physical assessment techniques are required. [This course includes a 60-hour practicum.]

MSN 623 Advanced Pharmacotherapeutics and Clinical Decision Making (3 credits) Prereq. MSN 622 completed. Current CPR certification and updated immunization records required. Students examine and apply principles of advanced pharmacology in the management of clients across the lifespan with an emphasis on the adult-gerontology population. The course emphasizes pharmacokinetics and pharmacotherapeutics of major drug classifications, and current clinical drug research. Students evaluate ethnopharmacological research studies to discern clinical applications with individuals from racially and ethnically diverse backgrounds. This course also helps prepare students for certification from ANCC and for meeting state requirements for prescriptive authority as an APRN after graduation from the MSN program. [This course includes a 60-hour practicum.]

MSN 675 Theories and Strategies of Instructional Design and Assessment (3 credits) Prereq. MSN 611 and MSN 620 completed. Current CPR certification and updated immunization records required. The goal of this course is to provide students with frameworks, tools and experiences that can be applied to all instructional projects designed for adults and older adults. Students explore instructional design models and apply in educational or clinical practice settings. Each student conducts a needs assessment to target performance needs, identifies one performance need that requires an instructional solution, designs and conducts the instructional program under the guidance of a preceptor. [This course includes a 30-hour practicum.]

MSN 701: Promoting Health in Diverse Communities (3 credits) Prereq. AC 613-03, MSN 612, MSN 622 and MSN 675 completed. Current CPR certification and updated immunization records required. Students use epidemiologic models and theories of health promotion, risk reduction and illness prevention to teach, counsel, research and practice with vulnerable populations, especially adults and older adults. They analyze human diversity and social issues as they enlarge their understanding and use the multiple determinants of health in the design of culturally congruent health care plans and programs. In their clinical practice, they use epidemiological, social, and environmental data to design and implement nursing interventions and systems to promote and preserve the client’s or community’s health and lifestyle practices. [This course includes a 90-hour practicum.]
**MSN 702: Promoting Health through Practice-based Research (2 credits)** Prereq. AC 613-03, MSN 602, and MSN 622 completed. Concurrent registration in AC 653-03. Current CPR certification required; Immunization requirements – see Graduate Nursing Handbook. Students prepare the first section of their Practice-based Inquiry Project (PBIP) and seek approval through Alverno College’s Institutional Review Board (IRB) for implementation and evaluation of the PBIP in area educational and health care settings.

**AC 653-03 Graduate External Assessment 2 (0 credits)** Prereqs. Concurrent registration with MSN 702. Students present and defend the proposal for their Practice-based Inquiry Project (PBIP) and secure Alverno IRB approval.

**MSN 730 Practicum: Advanced Practice Nursing (3 credits)** Prereq. MSN 622, and MSN 675 completed. MSN 701 and MSN 702 completed or concurrent. Current CPR certification and updated immunization records required. Students are supervised by appropriately credentialed nurses in this semester-long practicum in either an educational setting, such as a School of Nursing, or a healthcare setting, such as a hospital, clinic, or community agency. They use knowledge, skills, and abilities from all previous MSN courses as they collaborate with agency personnel to design and manage practice projects with undergraduate nursing students in educational settings and/or with adult-gerontology clients and staff in healthcare settings. [This course includes a 120-hour practicum.]

**MSN 750 Capstone: Scholarship to Advance Nursing (3 credits)** Prereq. MSN 702 and AC 653-0 completed. MSN 623 and MSN 730 concurrent or completed. Concurrent registration in AC 753-03. Current CPR certification and updated immunization records required. In this capstone course, students research and reflect on social, political and economic health-related education and practice issues. Students use a practice-based research inquiry process to study select complex issues confronting health and illness in today’s cost-conscious health care world. Through their experiences with a small-scale practice inquiry project, they develop skills in conceptualizing researchable questions; designing research projects; collecting, analyzing, and interpreting data; communicating findings; and identifying potential limits and benefits of their inquiry for their own professional practice.

**AC 753-03 Graduate External Assessment 3 (0 credits)** Prereqs. All MSN courses and AC 613-03 and AC 653-03 completed; concurrent registration with MSN 750. Current CPR certification and updated immunization records required. In this third and final graduate external assessment, students create an event to involve others in professional discourse around their Practice-based Inquiry Projects (PBIP).
Post-Master’s Nurse Educator (NE) Certificate
The Post-Master’s Nurse Educator Certificate program provides those already possessing a master’s degree in nursing who have a career goal of becoming educators in academic and/or clinical settings with relevant theory and clinical practice. This 12-credit program is designed to fulfill the course requirements to apply for the National League of Nursing’s (NLN) Certified Nurse Educator (CNE) certification. Following a transcript evaluation, it may be determined that NE Certificate applicants must take additional coursework to fulfill the requirements. Essential courses are those focused on advanced practice nursing role responsibilities (3 advanced science courses [MSN 621; MSN 622; and MSN 623]). If these requirements were met during their previous graduate studies, Post-Master’s NE certificate students are required to take the 4 courses described below. In the context of these courses, students acquire at least 180 practicum hours in which they apply various concepts and theories in authentic precepted learning experiences.

Graduate students must take 3 semester credits to be eligible to apply for loans.

**MSN 611 Education and Human Development I (3 credits):** Prereq. MSN 600 complete or concurrent. Concurrent registration in MSN 620 recommended. Current CPR certification and updated immunization records required. Students work with a broad base of theoretical perspectives in developmental psychology as applied to the needs of adolescent, adult and older adult learners. They select, evaluate and use a variety of theoretical approaches as they explore the health-related teaching needs of diverse learners in a variety of learning environments. They assess own learning experiences from the standpoints of learner and instructor, and apply assessment to the learning environment with which you now work. They develop skills in using technology.

**MSN 612 Education and Human Development II (3 credits)** Prereq. MSN 611 completed; MSN 620 completed or concurrent. Current CPR certification and updated immunization records required. Students apply theoretical frameworks from nursing, education, curriculum design and human development to actual teaching environments and APRN teaching practice with diverse populations. They examine their own teaching experiences and recommend approaches to address teaching and learning issues in their work environments. They refine their personal statement of educational philosophy. [This course includes a 30-hour practicum].

**MSN 675 Theories and Strategies of Instructional Design and Assessment (3 credits)** Prereq. MSN 611 and MSN 620 completed. Current CPR certification and updated immunization records required. The goal of this course is to provide students with frameworks, tools and experiences that can be applied to all instructional projects designed for adults and older adults. Students explore instructional design models and apply in educational or clinical practice settings. Each student conducts a needs assessment to target performance needs, identifies one performance need that requires an instructional solution, designs and conducts the instructional program under the guidance of a preceptor. [This course includes a 30-hour practicum].

**MSN 730 Practicum: Advanced Practice Nursing (3 credits)** Prereq. MSN 622, and MSN 675 completed. MSN 701 and MSN 702 completed or concurrent. Current CPR certification and updated immunization records required. Students are supervised by appropriately credentialed nurses in this semester-long practicum in either an educational setting, such as a School of Nursing, or a healthcare setting, such as a hospital, clinic, or community agency. They use knowledge, skills, and abilities from all previous MSN courses as they collaborate with agency personnel to design and manage practice projects with undergraduate nursing students in educational settings and/or with adult-gerontology clients and staff in healthcare settings. [This course includes a 120-hour practicum.]
Master Of Science In Nursing (MSN)/Family Nurse Practitioner (FNP)
The Family Nurse Practitioner curriculum integrates advanced study in nursing practice. The curriculum provides the opportunity for nurse practitioner students to practice a wide variety of health-related issues, with diagnosing and treatment; along with analysis of diagnostic studies, x-ray and interpretation of laboratory data. As a future nurse practitioner you will be required to obtain and hold a national board certification in family practice which focuses on the patient’s physical, emotional and mental health concerns centering on patient advocacy, prevention, wellness and care management.

The 39-credit hour curriculum offers the flexibility for both full- and part-time study. Courses are offered on a planned rotational basis. In this curriculum, 660 practice hours are required. Practice hours are allocated across specific courses in relation to program, course, and advanced practice nurse outcomes.

In addition to the 39-credit hour curriculum, and the 660 practicum hours, MSN (FNP) students are also required to complete three 0-credit External Assessments: AC 613-03, AC 653-03, and AC 753-03. External assessments provide students with opportunities to transfer and integrate learning outcomes across courses and over time in ways that are broader than assessments within each MSN course. External assessments illuminate differences as well as commonalities in MSN (FNP) student performance for improving learning and strengthening the curriculum. External assessments also provide evidence for program assessment and continuous examination of the validity of Alverno’s educational assumptions, learning principles, and curriculum effectiveness (External Assessment Sub-Group of the Assessment Council, Alverno College, 11/30/05).

Graduate students must take 3 semester credits to be eligible for financial aid.
## ALVERNO COLLEGE

*This represents the suggested sequence for full-time students who enter in Fall. **School of Nursing**

### MSN-Family Nurse Practitioner (FNP) Curriculum
(Credits: 39)  
**Sample Sequence***

<table>
<thead>
<tr>
<th>Semester I  (Credits: 7)</th>
<th>Semester II  (Credits: 6)</th>
<th>Summer  (Credits: 3)</th>
<th>Semester III  (Credits: 6)</th>
<th>Semester IV  (Credits: 8)</th>
<th>Summer  (Credits: 3)</th>
<th>Semester V  (Credits: 6)</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>MSN 601 Theories and Frameworks for Advanced Nursing Practice</strong> (2 credits)</td>
<td>MSN 602 Nursing Inquiry, Research, and Scholarship (3 credits)</td>
<td>MSN 622 Advanced Health and Physical Assessment (3 credits)</td>
<td>MSN 603 Healthcare Systems: Organization, Economics, and Politics (3 credits)</td>
<td>MCP 620 Helping Relationships: Prevention, Intervention &amp; Systems (3 credits)</td>
<td>MSN 625 Advanced Primary Care Management of Women and Children (3 credits)</td>
<td><strong>MSN 750 Capstone: Scholarship to Advance Nursing</strong> (3 credits)</td>
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<tr>
<td>30 practicum hours</td>
<td>60 practicum hours</td>
<td>30 practicum hours</td>
<td></td>
<td></td>
<td>150 practicum hours</td>
<td></td>
</tr>
<tr>
<td><strong>MSN 600 Orientation</strong> (0 credits)</td>
<td><strong>MSN 611 Education and Human Development I</strong> (3 credits)</td>
<td><strong>MSN 621 Advanced Physiology and Pathophysiology</strong> (3 credits)</td>
<td><strong>MSN 623 Advanced Pharmacotherapeutics and Clinical Decision-Making</strong> (3 credits)</td>
<td><strong>MSN 624 Advanced Primary Care Management of Adults</strong> (3 credits)</td>
<td></td>
<td><strong>MSN 626 Advanced Primary Care Management of Vulnerable Populations</strong> (3 credits)</td>
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<tr>
<td>60 practicum hours</td>
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<td>60 practicum hours</td>
<td>120 practicum hours</td>
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<td>150 practicum hours</td>
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<tr>
<td><strong>MSN 620 Advanced Practice Roles and Ethical Decision-Making</strong> (2 credits)</td>
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<td><strong>Total practicum hours: 660</strong></td>
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<tr>
<td><strong>AC 613-03 Graduate External Assessment 1</strong></td>
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<td><strong>AC 753-03 Graduate</strong></td>
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<td></td>
<td><strong>AC 653-03 Graduate External Assessment 2</strong></td>
</tr>
</tbody>
</table>
Nursing interventions may be direct or indirect. **Direct care interventions** are performed through interactions with patients. **Indirect care interventions** are performed away from the patient but on behalf of the patient or group of patients, and are aimed at management of the care environment and interdisciplinary collaboration. *Nursing’s Social Policy Statement* (ANA, 1995, p. 12); Also, *Nursing: Scope and standards of practice* (ANA, 2004, pp. 26 and 27 for Standard 5 on Implementation).

Nursing’s interventions are intended to produce beneficial effects and quality outcomes. *Nursing’s Social Policy Statement* (2nd ed., 2003, p. 7)

Both **direct and indirect activities** can be derived from these activities and settings. The ACHNE (2001) master’s essentials included the following description of direct and indirect care to populations: “**Direct care** includes monitoring health status, diagnosing health patterns and needs of a community or population, informing, educating, and empowering a community or a population, and mobilizing partnerships with a community or population … An example of direct care is leading a focus group to identify health care needs in the community.” “**Indirect care** … is directed toward policies, laws and regulations, evaluation, research, and assurance of a competent public health workforce. An example of indirect care is providing expert health consultation to policy makers in the community. Direct care and indirect care are not mutually exclusive. For instance, linking people to services could be either direct or indirect, depending on whether the major focus is the population or the broader health or social system” (p. 12).
MSN (FNP) COURSE DESCRIPTIONS

MSN 600 Orientation (0 credits): Prereq. Acceptance into the MSN Program. Students engage in a day and a half session to become oriented to Alverno College and the MSN Program.

MSN 601 Theories and Frameworks for Advanced Nursing Practice (2 credits): Prereq. MSN 600, MSN 611 and MSN 620 concurrent or completed. Current CPR certification and updated immunization records required. Students examine the evolving theoretical foundations of the nursing profession through the exploration of a nursing or related discipline’s theory. They critique, evaluate, and use theory to determine its utility to guide nursing practice and education in adult-gerontology populations.

MSN 602 Nursing Inquiry, Research, and Scholarship (3 credits): Prereq. MSN 611 and MSN 620 concurrent or completed. Completion of undergraduate inferential statistics within 5 years of taking MSN 602. Current CPR certification and updated immunization records required. Students develop research skills to facilitate utilization of knowledge that promotes high quality health care to clients, initiates change, and improves nursing education and advanced practice. These skills include the ability to: critically evaluate the appropriateness and usefulness of research; identify problems in practice settings and develop strategies to address the problems through either application of research findings, or creation of practice guidelines; and, relate study findings to practice outcomes. Ethical principles and practices in the conduct of nursing research with human subjects will be explored. [This course includes a 30-hour practicum].

MSN 603 Health-Care Systems: Organization, Economics, and Politics (3 credits): Prereq. MSN 611 and MSN 620 completed. Current CPR certification and updated immunization records required. Students comprehensively and systematically examine the interrelationships among health care policy and politics, delivery and access to care issues, and the financing of health care in order to make high quality, cost-effective choices in the allocation of health care resources and to participate in formulating health care agendas for individuals and communities. Students become intimately knowledgeable of federal, state, and local health care resources. They analyze the interaction and the impact of politics, organization, and economics on their areas of practice. [This course includes a 30-hour practicum].

MSN 611 Education and Human Development I (3 credits): Prereq. MSN 600 complete or concurrent. Concurrent registration in MSN 620 recommended. Current CPR certification and updated immunization records required. Students work with a broad base of theoretical perspectives in developmental psychology as applied to the needs of adolescent, adult and older adult learners. They select, evaluate and use a variety of theoretical approaches as they explore the health-related teaching needs of diverse learners in a variety of learning environments. They assess own learning experiences from the standpoints of learner and instructor, and apply assessment to the learning environment with which you now work. They develop skills in using technology.

AC 613-03 Graduate External Assessment 1 (0 credits) Prereq. MSN 611 and MSN 620 completed. MSN. This is the first of three graduate external assessments in the MSN curriculum. The assessment, Making the Language of Learning Explicit, requires students to synthesize knowledge from foundational courses. Students use the abilities of oral and written communication and social interaction as a vehicle to describe their progress in developing the core competencies of an Advanced Practice Registered Nurse (APRN).

MSN 620 Advanced Practice Roles and Ethical Decision Making (2 credits) Prereq. MSN 600 complete or concurrent. Concurrent registration in MSN 611 recommended. Current CPR certification and updated immunization records required. Students explore current and emerging roles of advanced practice registered nurses (APRN) in various practice settings, with an emphasis on legal and professional issues, models of practice, and the role of the APRN in health care management and promotion. Students in an advanced practice role also examine ethical frameworks and bioethics in relation to ethical decision making for adult-gerontology clients. They develop and set professional goals for their own future as an APRN.
MCP 620 Helping Relationships: Prevention, Intervention, and Systems (3 credits) Prereq: MSN611 completed. Students develop a broad understanding of the philosophic bases of the helping processes, counseling theories and their applications. Basic and advanced helping skills will be explored in the context of developing effective empathetic listening skills. Consultation theories will be discussed and applied to case examples that address client and helper self-understanding and self-development. Students will explore the process of change as facilitated by a framework of strength and multiple models of prevention and intervention will be addressed through developing an understanding of the complex systems which impact helping relationships.

MSN 621 Advanced Physiology and Pathophysiology (3 credits) Prereq. MSN 611 and MSN 620 concurrent or completed. Current CPR certification and updated immunization records required. Students use theory and research to explore the etiology, pathogenesis, and clinical manifestations of common diseases for individuals across the lifespan and study variations in physiological health and illness processes attributable to age, race, culture, ethnicity, gender, and socioeconomic status. They focus on the generalized stress response, atherosclerosis, diabetes mellitus and metabolic syndrome. They examine the physiology underlying these diseases and how they are altered by genetic factors and age. They explore a variety of geriatric syndromes and the influence of stress, inflammation, and genetics throughout the semester. They read and discuss primary literature and examine how new analyses of genes and fundamental physiology help healthcare providers understand how different people respond to different drug regimes. Prior knowledge of basic physiology and pathophysiology is required. [This course includes a 60-hour practicum.]

MSN 622 Advanced Health and Physical Assessment (3 credits) Prereq. MSN 621 completed. Current CPR certification and updated immunization records required. Students examine and apply advanced health and physical assessment techniques and theories in the collaborative care of culturally diverse individuals, families, and communities with an emphasis on adult-gerontology populations. They use differential diagnoses to identify physical and/or psychological illness findings suggesting current and possible pathology given lifestyle practices and health seeking behavior of clients, families, and communities. Prior knowledge and experience of basic health and physical assessment techniques are required. [This course includes a 60-hour practicum.]

MSN 623 Advanced Pharmacotherapeutics and Clinical Decision Making (3 credits) Prereq. MSN 622 completed. Current CPR certification and updated immunization records required. Students examine and apply principles of advanced pharmacology in the management of clients across the lifespan with an emphasis on the adult-gerontology population. The course emphasizes pharmacokinetics and pharmacotherapeutics of major drug classifications, and current clinical drug research. Students evaluate ethnopharmacological research studies to discern clinical applications with individuals from racially and ethnically diverse backgrounds. This course also helps prepare students for certification from ANCC and for meeting state requirements for prescriptive authority as an APRN after graduation from the MSN program. [This course includes a 60-hour practicum.]

MSN 624 Advanced Primary Care Management of Adults (3 credits) Prereq. MSN 623 completed. Current CPR certification and updated immunization records required. Students integrate theories and concepts from advanced pharmacology, advanced health assessment, and advanced pathophysiology in the collaborative care of culturally diverse individuals and families with an emphasis on middle age to older adult populations. They will have didactic and clinical practice related to health promotion, illness prevention, and disease management of the middle age and older adult. Students will use their advanced critical thinking to apply culturally sensitive care, perform examinations, and formulate differential diagnoses and treatment plans for middle age to older adult populations. They will use differential diagnoses to identify physical and/or psychological illness based on possible pathology given lifestyle practices of clients, families, and communities. (This course includes a 120 hour practicum; may be 150 hour for PM-FNP certificate)

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MSN 625 Advanced Primary Care Management of Women and Children (3 credits) Prereq. MSN 623 completed. MSN 624 completed or with advisor’s approval. Current CPR certification and updated immunization records required. Students apply critical thinking to advanced health care management of common primary care diagnoses with women infants, children and adolescents. In a collaborative atmosphere they will be providing care with the use of evidence based treatment plans. They will have didactic and clinical practice related to health promotion, prevention, and disease management of women, infants, children and adolescents. They will use their advanced critical thinking to apply culturally sensitive health care and perform examinations and formulate diagnosis and treatment plans to these populations. They will use differential diagnoses to identify physical and/or psychological illness based on possible pathology given lifestyle practices of clients, and their families. (This course includes a 150-hour practicum; may be 175 hour for PM-FNP certificate)

MSN 626 Advanced Primary Care Management of Vulnerable Populations (3 credits) Prereq. MSN 625 completed. Current CPR certification and updated immunization records required. Students will examine the health and health care needs of vulnerable populations in the United States whom they may be serving. Vulnerable populations include: people who feel they cannot comfortably or safely access and use the standard resources. They include but are not limited to those who are physically or mentally disabled (blind, deaf, hard-of-hearing, cognitive disorders, mobility limitations), limited or non-English speaking, geographically or culturally isolated, medically or chemically dependent, homeless, frail/elderly and children. The student will be engaged in many levels of skill refinement, intellectual investigation, theoretical exploration, and evidence-based advanced nursing practice application of health assessment and physical examination approaches. Family assessment will also be covered which will include providing culturally sensitive care to clients. This course also emphasizes other issues a competent nurse practitioner will need to be knowledgeable about including: coding/payment structures, ethics and values, death/dying/grief and bereavement and topics of professionalism such as scope of practice/accountability/collaboration/ and quality assurance. As in other courses, didactic and clinical practice will also be utilized to advance critical thinking skills of the student. (This course includes a 150-hour practicum; may be 175 hour for PM-FNP certificate.)

MSN 702: Promoting Health through Practice-based Research (2 credits) Prereq. AC 613-03, MSN 602, and MSN 622 completed. MSN 624 concurrent or completed. Concurrent registration in AC 653-03. Current CPR certification required; Immunization requirements – see Graduate Nursing Handbook. Students prepare the first section of their Practice-based Inquiry Project (PBIP) and seek approval through Alverno College’s Institutional Review Board (IRB) for implementation and evaluation of the PBIP in area educational and health care settings.

AC 653-03 Graduate External Assessment 2 (0 credits) Prereqs. Concurrent registration with MSN 702. Students present and defend the proposal for their Practice-based Inquiry Project (PBIP) and secure Alverno IRB approval.

MSN 750 Capstone: Scholarship to Advance Nursing (3 credits) Prereq. MSN 702 and AC 653-0 completed. MSN 626 concurrent or completed. Concurrent registration in AC 753-03. Current CPR certification and updated immunization records required. In this capstone course, students research and reflect on social, political and economic health-related education and practice issues. Students use a practice-based research inquiry process to study select complex issues confronting health and illness in today’s cost-conscious health care world. Through their experiences with a small-scale practice inquiry project, they develop skills in conceptualizing researchable questions; designing research projects; collecting, analyzing, and interpreting data; communicating findings; and identifying potential limits and benefits of their inquiry for their own professional practice.

AC 753-03 Graduate External Assessment 3 (0 credits) Prereqs. All MSN courses and AC 613-03 and AC 653-0 completed; concurrent registration with MSN 750. Current CPR certification and updated immunization records required. In this third and final graduate external assessment, students create an event to involve others in professional discourse around their Practice-based Inquiry Projects (PBIP).
Post-Master’s FNP Certificate
The Post-Master’s FNP curriculum provides those already possessing a master’s degree in nursing with additional course and clinical work to fulfill the requirements for Family Nurse Practitioner certification. This includes 500 practicum hours with appropriately credentialed preceptors in practice settings. Following a transcript evaluation, it may be determined that FNP Certificate applicants must take additional coursework to fulfill the requirements. Essential courses are those focused on advanced practice nursing role responsibilities (3 advanced science courses [MSN 621; MSN 622; and MSN 623]). If these requirements were met during their previous graduate studies, Post Master’s FNP students are required to take the 4 required certificate courses listed below.

**MCP 620 Helping Relationships: Prevention, Intervention, and Systems (3 credits)** Prereq: Course content in previous graduate program equivalent to MSN611. Students develop a broad understanding of the philosophic bases of the helping processes, counseling theories and their applications. Basic and advanced helping skills will be explored in the context of developing effective empathetic listening skills. Consultation theories will be discussed and applied to case examples that address client and helper self-understanding and self-development. Students will explore the process of change as facilitated by a framework of strength and multiple models of prevention and intervention will be addressed through developing an understanding of the complex systems which impact helping relationships. The 12-credit hour curriculum includes 500 practice hours. Practice hours are allocated across specific courses in relation to program, course, and advanced practice nurse outcomes.

**MSN 624 Advanced Primary Care Management of Adults (3 credits)** Prereq. MSN 623 completed. Current CPR certification and updated immunization records required. Students apply critical thinking and evidence based practice when completing an advanced health and physical assessment on middle age and older adult clients. The students will have didactic and clinical practice related to health promotion, prevention, and disease management; incorporating culturally sensitive care into the management of the middle age and older adult. They will use differential diagnoses to identify physical and/or psychological illness based on possible pathology given lifestyle practices of clients. [This course includes a 150-hour practicum for PM-FNP students.]

**MSN 625 Advanced Primary Care Management of Women and Children (3 credits)** Prereq. MSN 623 completed. MSN 624 completed or with advisor’s approval. Current CPR certification and updated immunization records required. Students apply critical thinking to advanced health and physical assessment, in order to diagnose and collaborate by providing care with evidence based plans, with an emphasis on: women, infant, children, and adolescents. They will have didactic and clinical practice related to health promotion, prevention, and disease management of women, infants, children and adolescents. They will use their advanced critical thinking to apply culturally sensitive care and perform examinations and formulate diagnosis and treatment plans to these populations. They use differential diagnoses to identify physical and/or psychological illness based on possible pathology given lifestyle practices of clients, and their families. [This course includes a 175-hour practicum for PM-FNP students.]

**MSN 626 Advanced Primary Care Management of Vulnerable Populations (3 credits)** Prereq. MSN 625 completed. Current CPR certification and updated immunization records required. Students examine and apply critical thinking and evidence based practice to care of middle aged and older adult populations in illness and health promotion and prevention assessments. They will have didactic and clinical practice to establish their advanced critical thinking to apply culturally sensitive care to perform examinations and formulate diagnosis and collaborative treatment plans to this middle-age and older adult population. This course emphasizes the diagnoses most seen in primary care with middle-age and older adults, and incorporates multiple assessment tools for a holistic assessment. [This course includes a 175-hour practicum for PM-FNP students.]

Graduate students must take 3 semester credits to be eligible to apply for loans.
CLINICAL NURSING RESOURCE CORNER (CNRC)

The Clinical Nursing Resource Corner (CNRC) is located in the north corner of the Nursing Education Building, in a complex of rooms—NEB 288, 290, 292, 294, 294 Annex, and 298. These rooms house the equipment and resources needed to learn clinical nursing therapeutic interventions. Clinical sessions, simulated clinical assessments, psychomotor skill rehearsals, and physical assessment practice sessions are conducted in this area. Students may also practice physical assessment techniques in designated rooms.

Equipment and supplies needed to learn and practice psychomotor skills, audiovisual, interactive and computer equipment for student and faculty use, along with instructional videos/filmstrips/software, and interactive video discs related to specific nursing skills, theory, and physical assessments are all located within the CNRC. There is also study space for small groups of students as well as several bedside units for practice and study of nursing skills.

The CNRC is generally open from 8:00 a.m. – 9:00 p.m., Monday through Thursday; 8:00 a.m. – 7:00 p.m. on Friday; 9:00 a.m. – 5:00 p.m. every Saturday and from 12:00 noon -5:00 p.m. on Sunday afternoons of Weekend College. The CNRC may close earlier than posted times if students have not indicated that they will be using it.

The CNRC is staffed with assistants to supervise student activity in the CNRC during the times it is open. Baccalaureate-prepared Registered Nurse Monitors are available at selected times to oversee practice sessions, assess student validation sessions, and assist in student learning activities as identified.

Please see the information in Section II for the policies and procedures related to the Clinical Nursing Resource Corner.

LEARNER RESPONSIBILITIES

As Alverno faculty believes that knowledge is constructed, regular course attendance is expected. Active participation in discussion, laboratory work and practice is also required. In addition to course work as scheduled, you will be expected to complete independently scheduled and assigned practicum experiences. You are to develop and consistently demonstrate strong communication and social interaction, along with critical thinking and problem solving skills. Developmental rubrics are provided in the Appendix to help guide you in integrating these skills into your performance in academic and clinical settings.

It is important for you to continually monitor your progression through the graduate nursing program of studies. All nursing courses have prerequisites and are organized in the developmental order in which they are to be taken.
COMMUNICATION AND PARTICIPATION

As you know, your personal and professional development is the central mission of everyone at Alverno. To assure this, we have also identified purposes that include creating a community of learning and a curriculum. Communication about your perspectives on learning and your meaningful participation in activities that relate to the program’s policies and governance are essential if Alverno is to achieve its purposes. To communicate and participate:

- attend MSN Brown Bag sessions
- use the Online MSN Suggestion Box
- provide feedback to your course instructors and the program director
- volunteer to represent your peers on Graduate committees
- complete course, faculty, and program evaluations
- participate in presentations about the curriculum
- participate in recruitment activities

WRITING, SPEAKING, and SOCIAL INTERACTION

APA format is the expected writing style for all nursing course written work. The most current edition of the Publication Manual of the American Psychological Association may be purchased in the Alverno Bookstore as a reference text for this style. Criteria for graduate level writing, speaking and interaction are included in this Handbook (see appendices) and you are expected to demonstrate these abilities as contextually appropriate.
II. MSN POLICIES AND PROCEDURES

This section of the handbook outlines specific policies of the Master of Science in Nursing (MSN) program. As these policies govern your progression in the nursing program, MSN academic policies and procedures may differ from the general college policies. Requirements and responsibilities for practicum experiences and placements are also identified. Health care agencies used for practicum placement may have policies that differ from Alverno’s. Nursing faculty will identify these differences at the time of orientation to the agency.

If you wish to have a nursing policy waived, you must submit a written petition to the Graduate Nursing Admissions and Advancement Committee providing rationale for your request. Decisions of the committee are final. Assistance with the procedures is available from your nursing advisor and faculty (see General Information, section III).

Failure to comply with Alverno College policies and procedures may result in warning or dismissal.

**ABSENCES FROM MSN COURSES**

**POLICY:**
When you enroll in a course, you are accountable for all course requirements.

Attendance is essential and required in all classes and practica. Missing class or practicum experiences may jeopardize your ability to meet course outcomes.

Faculty expects you to attend classes on time. Consistent lateness may be considered an absence.

Faculty may advise you to drop a course, or may decide that you are ineligible to continue attending a course if attendance has not been regular, you have missed the first class meeting, or you have not met the expectations regarding communication. However, in all instances: If you choose to drop the course, it is your responsibility to ‘officially drop’ the course by contacting the Registrar’s Office. You are always encouraged to communicate with your advisor if you are considering dropping a course.

You and your faculty have the professional responsibility to determine appropriate action when health problems are present that jeopardize the safety of the client or student. A statement of health status from your health care provider may be required to continue in the course.

**PROCEDURE:**
1. When circumstances involve a classroom or practica absence, you are responsible to notify the appropriate person prior to the scheduled beginning of the session. Specific directions for notification are identified in the course syllabus; these are the requirements you must follow.
2. If you are absent from any scheduled class or practice experience, your faculty will review your progress in the course based on a demonstration of course outcomes. If your absence is jeopardizing your continuance in the course, you will be notified in writing. Faculty is also responsible to notify you about whether you may continue to attend classroom sessions.
3. Any expenses incurred in fulfilling this policy are your responsibility.

**ACADEMIC MISCONDUCT: PLAGIARISM AND MISREPRESENTATION OF AUTHORSHIP**

**ALVERNO ALL COLLEGE POLICY**
(Reprinted from Building a community of learners: A community guide and student handbook).

**POLICY:**
Throughout your studies at Alverno College, you are exposed to a variety of learning styles. In some classes faculty require students to complete assignments in small group work sessions, while in other cases they may require you to complete work on an independent and individual basis. Both experiences can be stimulating and rewarding. However, when submitting work for your courses, you need to remember that you have a personal responsibility to complete work
in accordance with the instruction of your teacher and sound academic principles. This means standing behind your work as a contributing member of a team when collaborative work is required. It also means standing behind your work as the individual who thought it through and carried it out when independent work is required.

When you are required to consult with professionals outside the College or undertake research in the library in order to gather information necessary for the completion of an assignment, you need to make reference to the resources used. Whenever you refer to secondary sources, whether for direct quotation or paraphrasing, you must supply clear documentation within generally accepted academic standards. In other words, when you use another’s thoughts in the exact words or with some words changed around, the source must be indicated.

Work required to be completed independently does not meet the above requirements if it is more the work of someone else than that of the person who claims it. To claim work that is essentially someone else’s constitutes misrepresentation. Failure to document sources of information constitutes plagiarism. When such cases come to the attention of faculty, a department or School faculty committee will review the situation and make a recommendation to the department or School regarding the necessity of disciplinary action. After the committee reviews the situation, they may recommend that the student receive an unsatisfactory in the course for which the work was required, an assignment of a new equivalent assignment, dismissal from the College or other disciplinary action.

The following additional policies will be applicable to MSN students:

In your role as a MSN student, personal integrity and accountability are expected in your educational and nursing practice in clinical agencies and the community and when completing assignments and assessments. Failure to demonstrate personal integrity and accountability will be considered misrepresentation.

Reporting care/treatment of a client as given, when in fact it has not been given, or failure to report a known situation that could affect client outcomes will be constituted as a serious personal integrity issue. Similarly, reporting attendance at assigned course experiences, volunteer work, and/or community/agency experiences, when in fact attendance did not occur, will also be constituted as a serious personal integrity issue. Immediate investigation will be initiated which could result in dismissal from the MSN program.

PROCEDURE:
1. The Graduate Nursing Admissions and Advancement Committee will conduct a review process concerning issues involving compromised personal integrity. After an investigation of the situation and the individual's behaviors, the Committee will make recommendations concerning disciplinary action to the MSN Program Director.
2. The MSN Program Director will review the Committee’s decisions and make a final determination. Decisions of the MSN Program Director are final.

CLINICAL NURSING RESOURCE CORNER (CNRC)

The CNRC is a resource for study, practice, and demonstration of professional behaviors as identified in course outcomes. Therefore, you are expected to demonstrate responsible behaviors especially when participating in performance demonstrations and physical assessment skill validations. You will be expected to be prompt when completing skill validation appointments and required demonstration and/or practice sessions. Further description of expectations, resources, and guidelines for behaviors are provided to you in selected courses.

POLICY:
Failure to demonstrate responsible professional behaviors may result in loss of access to the CNRC. Non-professional behaviors will be reported to your course instructor.

Children who are not part of a validation demonstration ARE NOT allowed in the CNRC at any time.

Videotapes and computer programs are only available for use in the CNRC and may not be checked out or removed from it unless the CNRC Manager has authorized it.
PROCEDURES:
1. **Signing In—Signing Out**: You are responsible to *sign in when you come into the area* in a book just inside the entryway. You will be asked to indicate your general activity while in the CNRC so that the Monitor will know how she might best help you and to have a way to contact you in case someone is trying to contact you. It also allows us to track the uses of the CNRC. Please *sign-out as you leave*.

2. **Others in the CNRC**: The CNRC is available for Alverno College Nursing Student use *ONLY*. It is not available to other students or children. You will need to make child care arrangements when working and/or practicing in the complex.

3. **Use of equipment outside of the CNRC**: Several playback units and computers are available in the CNRC for your use to view videotapes and/or computer programs. Other supplies (such as public health bags) may be signed out of the complex at the request of your clinical instructor. All other equipment is to be used in the CNRC unless the CNRC Manager has given you specific permission to remove it. You will be asked to sign out the equipment if you have been given permission to remove it.

**CONFIDENTIALITY**

**POLICY:**
The 1996 Health Insurance Portability and Accountability Act (HIPAA) requires that patients have the right to control who will see their protected, identifiable health information. Only the patient and those individuals who the patient has authorized have access to patient information. Penalties for violating HIPAA can include civil or criminal penalties, with fines up to $250,000 and 10 years imprisonment. All students must comply with HIPAA requirements, whether in course-related or work-related/other settings.

**PROCEDURE:**
1. You are expected to fulfill agency-specific HIPAA requirements.

**COPYRIGHT**

**POLICY:**
As a college student using Alverno College’s technology resources, you are required to comply with copyright laws. Illegal downloading of movies and music is just that: illegal, and traceable back to the user. It is also illegal to take texts, images, web-pages, and computer programs from the Internet or other sources without getting permission from the creator. College students have been successfully prosecuted for copyright violations.

However, much of the material in the Library and on the Internet can be used for educational purposes by following Fair Use Guidelines. You may use approximately 10% of a written text, of images out of a book, or information from a web-page for a course project. You can also play excerpts from movies and music. Of course, when you do use materials that you have not personally created, you must give full credit to the originator, using appropriate documentation.

Additionally, there are resources available at Alverno College that have been paid for and are yours to use. These include databases that offer free music streaming, web-pages that encourage student use (such as OWL at Purdue), ARTstor, which offers millions of images, and much more. Visit your Library and your Library Web-Page often for resources and updates.

For more information on copyright laws and fair use, follow the link below:

[http://depts.alverno.edu/library/copyright.html](http://depts.alverno.edu/library/copyright.html)

**Other Important Alverno College Technology Use Policies**
*From Alverno Student Handbook*

**Be Ethical**
Accurately identify yourself and your affiliations; use the Alverno College name only for official school business; use Alverno College technologies for lawful purposes only.
Be Respectful
Do not share confidential information; do not send offensive communications or materials; do not send chain letters, spam, or unsolicited advertisements.

Be Secure
Do not share your password; change your password when prompted; if you are using a personal computer, it must have an anti-virus software.

CPR CERTIFICATION

POLICY:
Current CPR (cardiopulmonary resuscitation) certification for health care providers is a prerequisite for entry into the MSN program. Certification may only be obtained through the American Heart Association (Health Care Provider). CPR certification from other vendors or in other categories will not be accepted. On-line certifications or re-certifications are also not acceptable. You are responsible for obtaining CPR certification and biannual recertification that meets the standards for Adult and Child CPR for health care providers. Recertification through the American Heart Association is required biannually (every two years). Failure to provide current CPR certification documentation to the Registrar’s Office by the due date will result in a hold on your registration. Once documentation of current certification is obtained, the hold will be removed, and you will be allowed to register for the courses.

PROCEDURE:
1. At the beginning of each semester, you will be expected to provide official documentation of current CPR certification to the Registrar’s Office.
2. If you are unable to meet the CPR prerequisite due to a physical disability, you are responsible for the theory that is measured by a written test and must submit a letter from your physician stating why you cannot meet the certification requirement.
3. If you are unable to meet the CPR prerequisite, you must submit a letter to the Graduate Admission and Advancement Committee explaining your plan to become certified, within two weeks of the first day of class. The Graduate Admission and Advancement Committee will determine whether you may or may not remain in the course.
4. Any expenses incurred in fulfilling this policy are your responsibility.

CREDIT FOR TRANSFER OF GRADUATE NURSING COURSES

POLICY:
In order to graduate with an Alverno degree, 25 credits must be completed in the Alverno MSN (CNS/NE; FNP) program. Transfer credit may be awarded for the following Alverno MSN graduate courses:

- MSN 601 Nursing Theories and Frameworks
- MSN 602 Nursing Inquiry, Research, and Scholarship
- MSN 603 Healthcare Systems: Organization, Economics, and Politics
- MSN 611 Education and Human Development I
- MSN 621 Advanced Physiology and Pathophysiology*
- MSN 622 Advanced Health and Physical Assessment*
- MSN 623 Advanced Pharmacotherapeutics and Clinical Decision Making*

(*MSN 621, MSN 622 and MSN 623 will transfer if taken within the last 8 years. Current State of Wisconsin law requires MSN 623 or similar course to be taken within 3 years of applying for Prescriptive Authority.)

In order to receive transfer credits, you must have achieved a grade of B- or better in the course you are requesting to have considered for transfer credits.

PROCEDURE:
1. Submit your official transcript to the Admissions office.
2. You will be notified about the Graduate Nursing Admissions and Advancement Committee’s decision regarding awarding of transfer credit after evaluation of your prior graduate course work.

**DRESS CODE**

**POLICY:**
You are expected to wear attire that is appropriate to the practice setting. When involved in practice, you are expected to wear a nametag identifying that you are an Alverno MSN student and a white lab coat.

**PROCEDURE:**
1. An Alverno photo ID is to be worn while participating in all practice settings.
2. The cost of the ID will be charged as course fee.
3. A long white lab coat is required. It may be purchased at Badger Uniform, 4854 S. 10th Street, Milwaukee, WI 414-489-2600.

**EXTENSION OF MSN PROGRAM COMPLETION**

**POLICY:**
Course work is to be completed within seven years of individual program initiation. If you are not able to do so, you must submit a letter to the Graduate Nursing Admission and Advancement Committee that describes your plan and timeline for program completion. The Committee will review the request and communicate its response.

**PROCEDURE:**
1. Submit a written letter of intent to the Graduate Nursing Admissions and Advancement Committee as soon as possible, but no later than six and one-half years into the program. The deadline for submitting a request to extend the program completion deadline in the Fall semester is August 1st. The deadline for the Spring semester is November 1st.
2. The Graduate Nursing Admissions and Advancement Committee will review your request and record to determine a response.
3. All fees/tuition incurred by the extension are your responsibility.

**HEALTH REQUIREMENTS FOR MSN STUDENTS**

The delivery of nursing care occurs in multiple environments that could have high health risks. Therefore, a health status that contributes to a safe environment for the client and students is the minimal expectation of the School of Nursing at Alverno College. The following health requirements were determined in collaboration with the clinical agencies with which the School of Nursing at Alverno College contracts for clinical practice.

The Nursing Division strongly recommends that you carry health insurance to cover any unforeseen incidents. If you are not already covered, you may wish to explore coverage available at a reasonable cost through the College. Student Services has this information. Should you decide not to carry health insurance coverage, you will be required to sign a waiver.

See Appendices for health record forms.

**POLICY:**
It is your responsibility to submit accurate and timely health information as directed by the School of Nursing.

Failure to comply with the student health policies will result in exclusion from clinical sites or being dropped from the course.
When health problems/behaviors are present that jeopardize the safety of the client or yourself, you and/or your instructor have the professional responsibility to determine appropriate actions. An updated statement of health status from your health care provider is required with any change in your health status.

**Immunizations**

Current immunizations are required according to the guidelines of the Center for Disease Control in Atlanta and the Wisconsin Division of Health and Social Services.

1. Approval of suitability for nursing program by healthcare provider
2. Positive **rubella (German Measles)** titer or proof of immunization after the age of 12 months
3. Immunity to **rubella (Measles)**, titer or proof of immunization
4. Immunity to **mumps** if you were born after 1957, titer or proof of immunization
5. **Varicella (Chicken Pox)** – titer or proof of immunization or having the disease (required as of 8/2000)
6. **Tdap** within the past 10 years, proof of immunization
7. Proof of a completed series of **Hepatitis B** vaccine is required prior to admission
8. Annual proof of an **Influenza** vaccine or submission of a declination form signed by healthcare provider. Available each fall semester.
9. Results of the annual Tuberculin Skin testing or QuantiFERON TB Gold Test.

Students with an initial positive skin test for Tuberculosis must follow up as recommended by their health care provider. Documentation of treatment recommendations will be required.

Those students with a history of a positive TB test must annually complete the Questionnaire for Evaluation of Signs and Symptoms of TB in Nursing Students form. Individuals with symptoms of TB will be referred to their health care provider and documentation regarding treatment will be required. (See Appendix)

Failure to provide current documentation of TB test results by the due date will result in a hold on your registration. Once the required documentation is obtained, the hold will be dropped, and the student will be allowed to register for courses.

**Pregnancy**

1. If you are pregnant, you must consult with your health care provider and obtain a written recommendation approving continuation in studies and clinical rotations. Your health care provider must update the written recommendation every semester of the pregnancy.
2. Immunizations can be deferred until the end of the pregnancy upon the recommendation of your health care provider.
3. If you deliver during the semester, you will need a written statement from your health care provider stating you are cleared to resume full clinical activities.

Additional health requirements including immunizations may be required for clinical practice in selected health care agencies.

**PROCEDURES:**

1. Your history and physical examination may be done by a physician, physician’s assistant or registered nurse practitioner and must be completed at the time of enrollment at Alverno. The health data, submitted as directed by the School of Nursing, will be kept confidential and separate from your academic record. We recommend that you keep copies of the record you submit.
2. If you were born prior to 1957, you may present a positive titer or proof of one immunization for rubella (Measles). If you were born after 1957, you may present:
   a. A positive rubella titer or
   b. Evidence of two doses of live measles vaccine, one of which must be dated after 1980.
3. If you have not received measles vaccine previously, you may obtain one dose of vaccine immediately and a second dose no sooner than 4 weeks later.
4. If you were born after 1957, you may present any of the following as documentation related to mumps:
a. Positive mumps titer
b. Evidence of physician diagnosed mumps, or
c. Proof of immunization after the age of 1 year.

5. If you need recent documentation of rubella and rubeola immunity to meet health requirements, use of the combined measles, mumps, rubella (MMR) vaccine is recommended.

6. If you are pregnant and you live with or have frequent contact with someone who is immuno-compromised, consult the patient’s health care provider regarding the safety of certain immunizations, should you need them.

7. The protocol for the Hepatitis B vaccine series is 2 doses given intramuscularly 4 weeks apart and the third dose 5 months after the second dose.

8. Human Immunodeficiency Virus (HIV)—All students are expected to follow CDC’s “Standard/Universal Precautions” in all client contacts. If you are exposed to blood or body fluids from a HIV positive client, you must follow the agency’s policy and procedures and also complete an incident report to be filed at Alverno College.

9. If you are unable to comply with any of the stated health requirements, please contact the Graduate Nursing Admissions and Advancement Committee, in writing, to determine a course of action.

MSN STUDENT CAREGIVER BACKGROUND CHECKS

POLICY:
In order for students to participate in clinical experiences, they must have a criminal background check. This is required by clinical agencies. Under law, clinical agencies must prohibit placement of a student in their clinical environment if the student's background check reveals criminal records cited as bars to employment or educational experiences in health care environments. The existence of a criminal record does not automatically bar admission to clinical placement environments. However, each criminal record will be reviewed as to its relationship to the listing of crimes that do constitute bars. Criminal backgrounds may also be an issue for eventual licensure and/or employment as a nurse in health care settings.

CAREGIVER BACKGROUND PROCEDURE:
1. At your entry into the MSN curriculum, you will complete disclosure statements and submit the forms for the Wisconsin Caregiver Background check.
2. The fee for the check will be placed on the tuition bill. If you have lived in another state or have moved to Wisconsin in the past 3 years, a check of your background in the state(s) you live or have lived in will need to be done. Fees for these checks will be added to your tuition bill.
3. All information regarding background checks will be kept strictly confidential and will be reviewed by the MSN Program Director. You will be contacted and informed of criminal records of concern and will be advised accordingly. Clinical sites may also request additional information.
4. On a yearly basis following the completion of an initial background check, you will be asked to sign a disclaimer that no new charges have been leveled against you in the past year. New background checks must be completed every 4 years.

Drug Screen Policy and Procedure

POLICY:
The purposes of the School of Nursing Drug Screen Policy are to comply with regulations of area health care agencies, to provide optimal care to patients, and to support the profession’s zero tolerance position related to illicit use of substances. Students must abide by the drug screen policies of each health care agency in which the student is assigned for clinical practicums, therefore the most stringent of those policies will be the expectation for all students.

Students will submit authorization allowing the laboratory designated by CertifiedBackground.com, the company selected to oversee drug testing for the School of Nursing, to collect and test a urine specimen for the presence of illicit drugs and
verify the results through CertifiedBackground.com. In addition to initial screening that will occur when the student enters the first graduate nursing course, students may be subject to testing per agency affiliation agreement and/or for cause, such as, slurred speech, impaired physical coordination, inappropriate behavior, or papillary changes. Test results are confidential with only the School of Nursing administration notified.

Student failure to submit to a drug screen, attempting to tamper with, contaminate, or switch a sample will result in the student not being allowed to meet course outcomes for clinical practicums, and therefore, be removed from the nursing program since these behaviors violate professional standards.

Students who test positive for one or more illicit drugs may not continue in clinical practicums and, therefore, cannot meet the academic outcomes for clinical courses. If a student tests positive due to a prescribed drug, the student must follow the directions given them by CertifiedBackground.com for documenting that the drug is prescribed. All test results will be communicated to the School of Nursing administration and shall remain confidential.

**PROCEDURE:**
1. Students will be notified by the School of Nursing in advance of the deadline for the initial screening.
2. The student will be sent the directions for establishing their account with CertifiedBackground.com. Once the account is established, the student will receive an email from CertifiedBackground.com directing them how and where to set up an appointment for testing.
3. The fee for testing will be added as a course fee on the student’s tuition bill.
4. The student must provide photo proof of identification upon arriving at the specimen collection site.
5. CertifiedBackground.com will report results to School of Nursing administration. Results are also available to the student.
6. If the results are negative, no further action by the student is required.
7. If the results are positive, the student and School of Nursing administration will be notified and the student will not be allowed to attend clinical practicums. The student will be asked to meet with School of Nursing administration for information on next steps.
   a. If the positive result is due to the use of illicit drugs, the student is not allowed to attend clinical practicums. Not attending practicums means she cannot meet course requirements, so she would be removed from the program. She may be eligible to retest and apply for readmission to nursing if the positive result was with the initial screening.
   b. If the results are positive and the result of a prescribed medication, the student must follow the procedures outlined by CertifiedBackground.com for documenting her prescription use of the drug. The decision whether the student can attend clinical practicum will come from the clinical agency.

**PROFESSIONAL LIABILITY INSURANCE**

**POLICY:**
As a practicing MSN student, you are in a position of being held liable for your actions and judgments when working with clients. Commissions and omissions in judgments and actions that are the expected duties and responsibilities of a practicing nursing student can result in litigation.

You are required to carry professional liability protection each semester you are enrolled in the MSN program. As a requirement of our clinical agencies, Alverno has procured **Professional Liability insurance coverage**. Each nursing student is part of this **coverage**. This **coverage** will protect you and Alverno any time you are involved with a client or group of clients within the defined MSN student role. This policy does not cover you outside of the MSN student role at Alverno College.

**PROCEDURE:**
The Business Office will add the insurance cost to the total tuition bill each semester of enrollment as is required by our policy.
PROFESSIONAL PRACTICE BEHAVIOR

POLICY:
Professional conduct is required. Failure to demonstrate professional conduct may result in dismissal from the practice environment. Professional conduct includes:
1. Demonstrating awareness that the practice environment is a learning environment; taking actions that are consistent with Scope and Standards of Practice, Guide to the code of ethics for nurses: Interpretation and application, and the Wisconsin State Statutes;
2. Exhibiting respect to all members of the health care team;
3. Abiding by HIPPA regulations;
4. Arriving in the practice environment on time and prepared for the expected activities;
5. Regular attendance;
6. Following the Absence from Courses policy and procedures included in this Graduate Nursing Student Handbook, Policies, and Procedures;
7. Maintaining professional appearance as described in the Graduate Nursing Student Handbook, Policies, and Procedures.

PROCEDURE:
1. Faculty members describe specific course expectations in the syllabus, course materials, and course announcements that complement the foundational expectations described in the policy.
2. The course instructor determines the circumstances under which you are no longer eligible to attend a practice site. The instructor will inform you of the decision and document the circumstances of the decision for placement in your file.

MSN PRACTICA

POLICY
All MSN students are required to complete 500 (CNS/NE and Post-Master’s FNP) or 660 (MSN/FNP) practicum hours in a nursing practice area of their choosing and 39-credits of MSN course work. Practicum hours are conducted with preceptors in practice settings. All preceptors for MSN students must be at least Master’s prepared.

Practicum hours are distributed across courses and over time. The purpose of practicum hours is to extend your learning of course and program outcomes. Practicum hours are defined and described according to professional practice standards for CNS’s, NE’s and/or FNP’s and definitions of direct and indirect advanced practice nursing interventions from the American Nurses Association (ANA).

Alverno MSN students are responsible for initiating an agreement with individual preceptors. Next, MSN students complete the MSN-CNS/NE or the MSN-FNP Student Preference for Preceptor Form. The Alverno College Clinical Liaison and Coordinator of Clinical Placements will then formalize the contractual agreement through the institution’s procedures for practicum placements.

All practicum requests must be filed with the Clinical Liaison and Coordinator of Clinical Placements office by the Saturday of the 3rd weekend of the current semester’s Weekend College in order for Alverno to secure an appropriate preceptor and meet agency deadlines for the next semester (spring, summer or fall). If preceptor request deadlines are not adhered to, students will be in jeopardy of not being able to remain in the next semester’s courses with practicum hours.

For continuing students, if circumstances preclude the completion of practicum hours in the usual semester timeframe, practicum hours may be completed over summer and holiday periods with course faculty approval. A progress code of “Incomplete” will be awarded for the course if the requisite numbers of practicum hours are not finished during the
semester. The “Incomplete” progress code must be resolved in order to take subsequent courses in the MSN curriculum that require the course as a prerequisite.

MSN students who seek ANCC certification after graduation are responsible for ensuring that they meet all specialty standards and criteria as identified by the ANCC credentialing body (See ANCC website, www.nursingworld.org/ancc).

Practicum hours may be accomplished through nursing care that is direct or indirect. “Direct care refers to nursing care provided to individuals or families that is intended to achieve specific health goals or achieve selected health outcomes. Direct care may be provided in a wide range of settings, including acute and critical care, long term care, home health, community-based settings, and educational settings (AACN, 2004, 2006; Suby, 2009; Upenieks, Akhavan, Kotlerman et al., 2007). Indirect care refers to nursing decisions, actions, or interventions that are provided through or on behalf of individuals, families, or groups. These decisions or interventions create the conditions under which nursing care or self care may occur. Nurses might use administrative decisions, population or aggregate health planning, or policy development to affect health outcomes in this way. Nurses who function in administrative capacities are responsible for direct care provided by other nurses. Their administrative decisions create the conditions under which direct care is provided. Public health nurses organize care for populations or aggregates to create the conditions under which care and improved health outcomes are more likely. Health policies create broad scale conditions for delivery of nursing and health care (AACN, 2004, 2006; Suby, 2009; Upenieks, Akhavan, Kotlerman et al., 2007)” AACN (2011) The Essentials of Master’s Education in Nursing, pp. 33 – 34.

PROCEDURE

1. Prior to the start of the first semester of courses, meet with your MSN Program Advisor to discuss your plan of study and ANCC certification after graduation.

2. You are expected to review practicum projects, criteria, and required practicum hours associated with the requisite MSN courses at least one semester prior to taking the course. The nature of the every other accelerated weekend college (WEC) curriculum requires that arrangements for practicum hours be solidified as much as possible prior to the beginning of the semester in which you will enroll in the course. All practicum requests must be filed with the Clinical Liaison and Coordinator of Clinical Placements office by the Saturday of the 3rd weekend of the current semester’s Weekend College in order for Alverno to secure an appropriate preceptor and meet agency deadlines for the next semester (spring, summer or fall). MSN students must use the MSN Student Preference for Preceptor Form to submit their requests (see Appendix).

3. Alverno’s Nursing Clinical Liaison will secure the necessary contracts and agency approvals.

4. You and your course faculty will be informed when all arrangements have been approved.

5. Once the course begins, you may start working towards your practicum hours with the selected preceptor. You may not begin your practicum hours until the course has begun.

6. Creation of practicum outcomes is a collaborative process involving the student, the preceptor, and the instructor. After reading the course’s practicum project description, draft proposed outcomes to be consistent with the course project description. Then, discuss these with the faculty and preceptor and revise as indicated. Final approval of the outcomes rests with the faculty. Once the faculty has approved your outcomes, share the final copy with your preceptor. Complete the MSN Preceptor Agreement Form to document your outcomes and secure your preceptor’s signature and curriculum vitae. When the MSN Preceptor Agreement Form is completed, give one copy to your preceptor, one copy to your faculty, and keep a copy for yourself.

7. Accurately document practicum hours and the nature of your clinical activities on the MSN Log of Practice Activities form. The preceptor should sign the form each time you are at the facility and working towards your practicum outcomes.

8. Submit documentation of the required practicum hours to your faculty at the end of each semester. These will be given to the MSN Program Director and kept on file in the Nursing Office until you graduate. Save a copy of your practicum hours for each course in your own files.

9. Eligibility to extend your practicum hours beyond the semester, i.e., during holidays and over summers, depends on sufficient progress in meeting requirements during the usual semester timeframe. Contact your faculty to secure permission.

10. If you exceed the requisite practicum hours for a particular MSN course, they may be “banked”. When appropriate, these can be applied to satisfy program outcomes for requisite MSN courses, e.g., when practice project(s) and activities related to current course outcomes have been completed but all required practicum hours are not fulfilled.
READINESS FOR GRADUATION

POLICY:
To be eligible for graduation, all required MSN courses (or their equivalent), 500 (CNS/NE/ post-master’s FNP certificate) /660 (FNP/) practicum hours, three graduate nursing external assessments (not required for post-master’s FNP certificate students), and your Practice-based Inquiry Project (PBIP) must be successfully completed. Students graduating at the completion of the final MSN courses, projects, and assessments should plan for special expenses associated with graduation.

PROCEDURE:
The Registrar’s Office maintains formal course completion records. The SON maintains documentation of clinical hours and preceptor qualifications. Students are advised to maintain their own record of clinical practice hours. Students receive information regarding graduation processes.

RESPONSIBILITY FOR CONTENTS OF
Graduate Nursing Student Handbook, Policies, and Procedures

POLICY:
Each MSN student is responsible to secure and maintain current knowledge of the Alverno College Graduate Nursing Student Handbook, Policies, and Procedures. A record of student acknowledgement of securing the Handbook and responsibility for knowledge of its contents will be maintained.

PROCEDURE:
1. Each year the Graduate Nursing Student Handbook, Policies, and Procedures will be reviewed, revised as needed and uploaded on the Alverno website, www.alverno.edu. Students will be provided with information about changes in the Handbook.
2. Upon entry into the MSN curriculum, each student is accountable to obtain and read the Graduate Nursing Student Handbook, Policies, and Procedures.

STUDENT CONFLICT RESOLUTION

The MSN student conflict resolution procedure is to assist in the resolution of academic and college related concerns. This procedure is congruent with the Conflict Resolution Policy of Alverno College.

The SON fully supports and upholds the statements in Building a Community of Learners: A Community Guide and Student Handbook describing “Student Rights and Responsibilities, Complaint and Conflict Procedures and the Student Conduct Process” as approved by the Quality of Campus Life Committee. The Complaint and Conflict Procedures from this material follows.

Complaint and Conflict Procedures

All persons are expected to communicate in positive ways to resolve issues and conflicts. Communication and constructive controversy promote increased learning in a collaborative culture. They encourage better problem solving, creativity and involvement because they influence individuals to view problems and issues from different perspectives and to rethink their response. Constructive controversy is most productive in an atmosphere where individuals
- value controversy and different viewpoints
- focus the controversy on determining the best direction or decision
- are encouraged to challenge one another’s ideas
• make every attempt to first resolve conflicts with the person(s) involved
• are open to be influenced by new ideas and information
• reflect on one’s actions, thoughts and the reaction of others
• communicate information accurately and clarify miscommunication
• recognize and communicate feelings as they relate to the issues being discussed

Procedures for Dealing with Conflict Related to Course Work and Campus Life

The following procedures are designed to assist individuals who believe their rights have been violated. Generally, complaints are handled within each functional area. The student should ordinarily attempt to resolve the matter by making an informal complaint with the person involved and if dissatisfied with the outcome, appeal the issue through the department director.

1. If the student has a justifiable basis for not going directly to the person involved, a student may make a formal complaint without having made an informal complaint. For more information, contact the Dean of Students.
2. If unsure about how to deal with the situation or if assistance is needed in how to proceed, contact a member of the Student Service Staff to get assistance.
<table>
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<tr>
<th></th>
<th>RELATED TO COURSE WORK</th>
<th>RELATED TO CAMPUS LIFE</th>
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</table>
| **STEP 1—IDENTIFY THE ISSUE OR CONCERN** | When a complaint, disagreement or conflict happens with a student or faculty member within a course, research and organize your thoughts.  
- Review the syllabi, assignments and other resource materials to clarify the issue.  
- List the facts.  
- Decide what is and is not known and what does and does not support your thoughts.  
- Consult resource persons (Advisor, friend, staff member or mentor) to assist with clarifying the issue. | When a complaint, disagreement or conflict happens with a student or staff member, research and organize your thoughts.  
- Review the *Student Handbook*, and other resource materials to clarify the issue.  
- List the facts.  
- Decide what is and is not known and what does and does not support your thoughts.  
- Consult resource persons (Advisor, friend, staff member or mentor) to assist with clarifying the issue. |
| **INFORMAL COMPLAINT** | | |
| **STEP 2 -- TALK WITH THE PERSON INVOLVED** | Describe the issue. Discuss, advocate and challenge ideas, not the person.  
- Restate ideas that are not clear and ask for clarification or examples. Listen even if you don’t agree.  
- Look at the issue from both perspectives.  
- Brainstorm possible responses to the issue/problem.  
- Take notes or draw a picture of the information presented.  
- Synthesize the best advice and reason to create a resolution. | Describe the issue. Discuss, advocate and challenge ideas, not the person.  
- Restate ideas that are not clear and ask for clarification or examples. Listen even if you don’t agree.  
- Look at the issue from both perspectives.  
- Brainstorm possible responses to the issue/problem.  
- Take notes or draw a picture of the information presented.  
- Synthesize the best advice and reason to create a resolution. |
**Formal Complaint and Conflict Resolution Process**

Students, who believe that a member of the Alverno community has violated their rights, may make a formal complaint if a response from the person involved is not satisfactory to the student or if the student has a justifiable basis for not going directly to the person involved. A *Formal Complaint* needs to be completed within 4 weeks of the incident.

<table>
<thead>
<tr>
<th>STEP 3 — IF THE CONFLICT OR ISSUE IS NOT RESOLVED, TAKE THE FOLLOWING ACTION</th>
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<tbody>
<tr>
<td><strong>FORMAL COMPLAINT</strong></td>
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<tr>
<td>• <em>If not resolved</em>, write a letter to the Department Coordinator. Describe the conflict/concern and include documentation. The Department Coordinator determines the next step/outcome and informs you.</td>
</tr>
<tr>
<td>• <em>If not resolved</em>, write a letter to the Division Chairperson. Describe the conflict/concern and include documentation. The Division Chairperson determines the next step/outcome and informs you.</td>
</tr>
<tr>
<td>• <em>If not resolved</em>, write a letter to the VP for Academic Affairs. Describe the conflict/concern and include documentation. The decision of the VP for Academic Affairs will be final.</td>
</tr>
<tr>
<td>• Complete the <em>Formal Complaint</em> form and return it to the Dean of Students.</td>
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<tr>
<td>• A copy of the <em>Formal Complaint</em> will be given to the individual charged, the immediate supervisor and the student making the complaint.</td>
</tr>
<tr>
<td>• The immediate supervisor will inquire into the facts of the complaint and discuss the matter individually with the student and the person involved in the complaint.</td>
</tr>
<tr>
<td>• If appropriate, this administrator may ask the student and the person involved in the complaint to meet together with the administrator in an effort to resolve the complaint.</td>
</tr>
<tr>
<td>• The Dean of Students will follow-up with the student and the administrator to see if the issue has been resolved.</td>
</tr>
<tr>
<td>• If appropriate, the Dean of Students may refer the issue to the College Community Relations Board.</td>
</tr>
<tr>
<td>• <em>If not resolved</em>, Dean of Students or the VP for Academic Affairs will make a decision about the issue. Their decision is final.</td>
</tr>
</tbody>
</table>

Alverno expects that all members of our academic community act in ways that contribute to a supportive academic environment. You are expected to use your skills in communication, social interaction, and problem solving in positive ways to resolve conflicts with peers, with faculty, or with staff members. You are also accountable for your academic progress using feedback and assessments of your instructors and attempting to resolve conflicts with persons involved.
There may be times when you disagree with various policies or actions taken by a department, individual faculty, or staff member. There may also be times when you wish to share your opinion in a formal way with the SON, individual faculty, or staff member. The following procedures have been established to assist you in resolving problems or sharing viewpoints that may arise:

1. Clarify and describe what is actually your concern or viewpoint and consult any appropriate source materials, such as syllabi or handbooks, to ensure that the issue is clearly identified.

2. Approach the person (instructor, advisor, staff member, or peer) most directly involved with the concern and discuss your concern using any necessary documents (assignments, assessments, memos, handbook references, syllabi, etc.). If you cannot resolve the conflict after talking to the person involved, then pursue the following steps:

   **If the conflict is course related:** Contact your nursing faculty advisor and make an appointment to discuss the concern with the advisor. The advisor will assist you in following division procedures for conflict resolution. If your advisor is unable to assist you, write a letter to MSN Program Director. Carefully describe your conflict, being sure to support it with appropriate documentation. The MSN Program Director will review the concern. Decisions of the MSN Program Director are final. Students should consult the *Alverno College Student Handbook* for further college level processes for concerns that remain unresolved following the MSN Program Director’s review and decision.

   **If the issue is one of academic policy scheduling or procedures:** Contact your nursing faculty advisor and follow the procedure above.

   **If the issue is one of your academic progression:** Contact your nursing faculty advisor. Your advisor will assist you in processing your concern through the Graduate Nursing Admissions and Advancement Committee. Your advisor will also assist you in following the division procedures for conflict resolution cited above, if necessary.

   **If the issue is a viewpoint, opinion, or concern related to the Division of Nursing:** As with any conflict, the conflict resolution procedures cited above are to be followed.

   **If your conflict is related to a situation outside the classroom or division:** Submit a written description of the circumstances to the MSN Program Director and to the Dean of Students in the college. After an interview with those involved, the Dean of Students may convene a committee to deal with the issue.
SUCCESSFUL PROGRESSION IN THE MSN PROGRAM (CNS/NE, FNP)

POLICY:
Successful progression in the MSN program is based on meeting course outcomes as outlined in each course syllabus and requires a pattern of effective demonstration of abilities in practice, criterion-referenced projects, performance assessments, objective assessments, and the three graduate nursing external assessments. If there is an identified pattern of difficulty in meeting these requirements, strategies to strengthen necessary abilities may be required before you are allowed to progress in the program. These strategies will be documented in an individualized Learning Contract. You are responsible to fulfill the requirements of the Learning Contract.

Students who are unsuccessful in a course will be reviewed by the College’s Status of Students Committee and placed on Probation. A Learning Contract will be developed and you are expected to fulfill the contract’s requirements.

Students who are unsuccessful in a course twice may only re-enroll in the course with approval of the Graduate Nursing Admission and Advancement (GNAA) Committee. Also, students who are awarded a progress code of Incomplete at the end of one semester must finish all course work by the end of the next semester or the progress code will revert to an Unsatisfactory and the student will need to repeat the course. Incomplete progress codes will not be extended beyond the semester immediately adjacent (not to include summer school) to the one in which the course was originally taken.

PROCEDURE:
1. All requirements for success in a course are outlined in each nursing course syllabi.
2. If you are experiencing difficulty meeting course outcomes, your instructor may file a Mid-Semester Progress Report. You will be asked to self-assess your learning practices. Drawing on your self-awareness, you and your faculty will develop a Learning Contract and timeline. You are responsible to fulfill the requirements of the learning contract.
3. Students may appeal course decisions by writing to the GNAA explaining circumstances affecting course performance and describing a plan of action to support course success.
III. GENERAL INFORMATION
GRADUATE NURSING ADMISSION AND ADVANCEMENT COMMITTEE (GNAA)
The Graduate Nursing Admission and Advancement (GNAA) committee reviews applicants for the MSN program and determines individual admissibility. It creates and monitors policies related to the admission and advancement of students into and through the graduate nursing program. The Committee provides a forum for students requesting permission to deviate from a course of studies and for students petitioning review of academic status. The GNAA collaborates with Alverno’s Graduate Council to determine and implement processes to support graduate student admissions, advising, and determination of status.

GRADUATE NURSING CURRICULUM COMMITTEE (GNCC)
The Graduate Nursing Curriculum Committee is responsible to develop, implement, and evaluate course syllabi, learning experiences, and course assessments that are appropriate to the student's developmental level and are congruent with graduate program and course outcomes. The Committee is also responsible to assure the quality of the graduate program through implementation of the graduate nursing curriculum evaluation plan.

GRADUATE NURSING ADVISORY BOARD (GNAB)
The Graduate Nursing Advisory Board (GNAB) is comprised of persons from Southeastern Wisconsin area health care systems, nursing education communities, and one or two currently enrolled MSN students. The GNAB is responsible to provide advice to MSN faculty about curriculum, course projects and assessments, practice hours/ preceptorships, and other issues as brought to the Board.

SCHOOL OF NURSING-RESEARCH REVIEW COMMITTEE (SON-RRC)
The School of Nursing Research Review Committee (SON–RRC) at Alverno College is responsible for protecting the rights and welfare of persons participating in research activities conducted by Alverno Nursing students, faculty, and academic staff. The SON-RRC assures that the projects reviewed and approved are compliant with regulations outlined in the Protection of Human Participants, Subpart A, of the Federal Policy for the Protection of Human Participants. The SON-RRC informs Alverno’s Institutional Review Board of its activities on a regular basis.
Appendices
CRITERIA FOR EFFECTIVE SPEAKING
(Adapted for Entering Graduate Students, 1/03 Update 2009)

In a given speech, the student should show the following abilities to the level indicated:

**Preliminary:** Follows directions: yes ___  no ___

1. **Connects with audience through SPEAKING ON ONE’S FEET**
   L1 Speaks to an audience for at least a minute with little reliance on scripted or memorized input
   L2 Communicates to an audience, long enough to suggest the speaker has internalized her message, with little reliance on scripted or memorized input
   L3 Communicates with the audience, giving the impression of both thinking and speaking spontaneously without reliance on scripted or memorized input
   L4 Gives a consistent impression of communicating with the audience without reliance on scripted or memorized input
   **Graduate Level:**
   As a professional, gives a consistent impression of communicating with the audience without reliance on scripted or memorized input in a variety of job related contexts.

2. **Connects with audience through ESTABLISHING AND MAINTAINING CONTEXT**
   (clarifying, in a manner appropriate to a specified audience, limits of the situation and sources of thinking)
   L1 Gives audience some sense of focus and purpose (What am I telling whom and why?)
   L2 Throughout the presentation, provides and maintains a sense of focus and purpose
   L3 Takes responsibility for own ideas and distinguishes them from those of others
   L4 Clearly articulates relationships between ideas/concepts out of an academic framework/theory and those out of her own thinking
   **Graduate Level:**
   As a professional, shows explicit awareness of one’s own ideas as claims rather than truths in the context of disciplinary/professional discourse.

3. **Connects with audience through VERBAL EXPRESSION**
   (word choice/style/tone— reflecting awareness of the audience’s degree of knowledge, values, need for clarity, right to an opinion, and expectation of interest)
   L1 Uses language that shows some awareness of appropriate style/tone and varied word choice
   L2 Uses language that shows general awareness of appropriate style/tone and varied word choice ________________________________ — avoiding vague, empty, and condescending expression
   L3 Uses language that shows consistent awareness of appropriate style/tone and varied word choice
   L4 Uses language that reflects a refined awareness of the audience
   **Graduate Level:**
   As a professional,
   - Effectively incorporates word choice/style/tone unique to a particular discipline or profession
   - Shows explicit awareness of ambiguity, e.g., that words/concepts may have different meanings for different audiences
   - Maintains the individuality of the speaker
   - Communicates a sense of ongoing dialogue, common ground, and openness to other perspectives

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4. Connects with audience through **EFFECTIVE DELIVERY** (speaking with credibility demonstrated through adequate volume and voice projection, clear articulation, vocal variety, use of gestures/body language, eye contact, and projection of interest in topic and audience)
   L1   Speaks with some elements of effective delivery
   L2   Speaks with most elements of effective delivery
   L3   Speaks consistently with elements of effective delivery
   L4   Speaks with a refined repertory of effective delivery techniques
   **Graduate Level:**
   As a professional, meets the delivery requirements of a given discipline or profession

5. Connects with audience through use of **APPROPRIATE CONVENTIONS** (usage, pronunciation, sentence structure, citing and documenting sources)
   L1   Generally follows appropriate conventions
   L2   Consistently follows appropriate conventions
   L3   Applies appropriate conventions to the expression of complex relationships
   L4   Shows a refined sense of appropriate conventions
   **Graduate Level:**
   As a professional, meets the stylistic requirements of a given discipline or profession

6. Connects with audience through **PURPOSEFUL STRUCTURE** (sense of introduction/development/conclusion; focusing by main point made; major/minor connections)
   L1   Presents a message with recognizable introduction, development, and conclusion
   L2   Establishes and maintains focus on a clear purpose, providing transitions to clarify relationships between most points of development
   L3   Without digression from the focus of the speech, consistently articulates relationships between points of development
   L4   Maintains a refined sense of structure appropriate to disciplinary and/or professional contexts
   **Graduate Level:**
   As a professional, maintains a refined sense of structure in relation to an academic framework integrated into that of a profession

7. Connects with audience through **SUPPORT FOR A POSITION/DEVELOPMENT OF AN IDEA**
   L1   Shows ability to use examples and/or evidence meaningful to audience
   L2   Supports most generalizations with examples and/or evidence meaningful to audience
   L3   Consistently develops ideas through appropriate use of generalizations, examples, and/or evidence
   L4   Develops ideas with appropriate depth, variety, and sufficient interest to engage audience
   **Graduate Level:**
   As a professional, explicitly acknowledges contradictory or conflicting evidence

8. Connects with audience through **CREATION and USE OF MULTI-MEDIA**
   L1   Incorporates a visual that is legible, understandable, and appropriate to topic and audience
   L2   Purposefully creates and uses eye-appealing visuals to enhance presentation
   L3   Smoothly incorporates high-quality and diverse media whose messages reflect the core concepts of a presentation
   L4   Incorporates professional-quality media within a specific context to aid in clarifying, and enhancing the presentation of, ideas in relation to academic frameworks/theories
   **Graduate Level:**
   As a professional, meets expectations for media quality for a given profession
9. Connects with audience through **ORIGINAL AND APPROPRIATE CONTENT** (criteria may be further contextualized by instructor in discipline)
   L1  Articulates accurate representation of ideas
   L2  Demonstrates appropriate application of designated or selected ideas
   L3  Identifies key elements that indicate understanding of frameworks/theories
   L4  Articulates original applications, syntheses, and/or evaluations of academic frameworks/theories, validating them with substantial thinking and appropriately using valid sources

   **Graduate Level:**
   As a professional,
   - Effectively integrates academic frameworks/theories into the context of the profession
   - Thoughtfully challenges existing frameworks and/or approaches

10. **SELF ASSESSMENT**
    L1  Shows awareness of a few strengths and weaknesses in a presentation, based on College criteria
    L2  Shows some understanding of development in speaking ability, based on College criteria
    L3  Articulates, providing evidence, a realistic sense of performance in all criteria areas
    L4  Shows a refined sense of strengths and weaknesses in all criteria areas

    **Graduate Level:**
    As a professional,
    - Shows a refined sense of one’s own strengths and weaknesses in all criteria areas, particularly in professional contexts
    - Identifies reasonable plans for improvement related to one’s own areas of weakness
    - Shows explicit awareness of the development of one’s own understanding of one’s own mental models
CRITERIA FOR EFFECTIVE WRITING
(Adapted for Entering Graduate Students, 1/03 Update 2009)

In a given piece of writing, the student should show the following abilities to the level indicated: Preliminary:
Follows directions:  yes ___  no ___

1. Connects with audience through ESTABLISHING AND MAINTAINING CONTEXT
   (clarifying, in a manner appropriate to a specified audience, limits of the situation and sources of thinking)
   L1  Gives audience some sense of focus and purpose (What am I telling whom and why?)
   L2  Throughout the writing, provides and maintains a sense of focus and purpose
   L3  Takes responsibility for own ideas and distinguishes them from those of others
   L4  Clearly articulates relationships between ideas/concepts out of an academic framework/theory and those out of her own thinking

Graduate Level
As a professional, shows awareness of one’s own ideas as claims rather than truths in the context of disciplinary/professional discourse

3. Connects with audience through VERBAL EXPRESSION (word choice/style/tone— reflecting awareness of the audience’s degree of knowledge, values, need for clarity, right to an opinion, and expectation of interest)
   L1  Uses language that shows some awareness of appropriate style/tone and varied word choice
   L2  Uses language that shows general awareness of appropriate style/tone and varied word choice — avoiding vague, empty, and condescending expression
   L3  Uses language that shows consistent awareness of appropriate style/tone and varied word choice
   L4  Uses language that reflects a refined awareness of the audience

Graduate Level
As a professional,
   - Incorporates word choice/style/tone unique to a particular discipline or profession
   - Shows awareness of ambiguity, e.g., that words/concepts may have different meanings for different audiences
   - Maintains the individuality of the writer
   - Communicates a sense of ongoing dialogue, common ground, and openness to other perspectives

4. Connects with audience through APPROPRIATE CONVENTIONS (usage, spelling, punctuation, capitalization, sentence structure, format, citing and documenting sources)
   L1  Generally follows appropriate conventions
   L2  Consistently follows appropriate conventions
   L3  Applies appropriate conventions to the expression of complex relationships
   L4  Shows a refined sense of appropriate conventions

Graduate Level
As a professional, attends to the stylistic requirements of a given discipline or profession
5. Connects with audience through **PURPOSEFUL STRUCTURE** (sense of introduction/development/conclusion; focusing by main point made; major/minor connections)
   L1  Presents a message with recognizable introduction, development, and conclusion
   L2  Establishes and maintains focus on a clear purpose, providing transitions to clarify relationships between most points of development
   L3  Without digression from the focus of the work, consistently articulates relationships between points of development
   L4  Maintains a refined sense of structure appropriate to disciplinary and/or professional contexts

**Graduate Level**
As a professional, maintains a refined sense of structure in relation to an academic framework integrated into that of a profession

6. Connects with audience through **SUPPORT FOR A POSITION/DEVELOPMENT OF AN IDEA**
   L1  Shows ability to use examples and/or evidence meaningful to audience
   L2  Supports most generalizations with examples and/or evidence meaningful to audience
   L3  Consistently develops ideas through appropriate use of generalizations, examples, and/or evidence
   L4  Develops ideas with appropriate depth, variety, and sufficient interest to engage audience

**Graduate Level**
As a professional, acknowledges contradictory or conflicting evidence

7. Connects with audience through **ORIGINAL AND APPROPRIATE CONTENT** (criteria may be further contextualized by instructor in discipline)
   L1  Articulates ideas accurately
   L2  Demonstrates appropriate application of designated or selected ideas
   L3  Identifies key elements that indicate understanding of frameworks/theories
   L4  Articulates original applications, syntheses, and/or evaluations of academic frameworks/theories, validating them with substantiated thinking and appropriately using valid sources

**Graduate Level**
As a professional,
- Integrates academic frameworks/theories into the context of the profession
- Shows ability to challenge existing frameworks and/or approaches

8. **SELF ASSESSMENT**
   L1  Shows awareness of a few strengths and weaknesses in a written work, based on College criteria
   L2  Shows some understanding of development in writing ability, based on College criteria
   L3  Articulates, providing evidence, a realistic sense of writing performance in all criteria areas
   L4  Shows a refined sense of strengths and weaknesses in all criteria areas

**Graduate Level**
As a professional,
- Shows a refined sense of one’s own strengths and weaknesses in all criteria areas, particularly in professional contexts
- Identifies plans for improvement related to one’s own areas of weakness
- Shows awareness of the development of one’s own understanding of one’s own mental models
CRITERIA FOR EFFECTIVE SOCIAL INTERACTION
(Adapted for Entering Graduate Students, 8/04)

1. **Shaping and Working with a Task**
   - Clearly defines a problem identification process
   - Accurately verbalizes a representation of the problem
   - Clearly defines a decision making process

2. **Using Task Oriented Behaviors Appropriate to the Task**
   - Effectively exhibits task oriented group behaviors such as leading, reinforcing, seeking information, etc.
   - Listens analytically and affectively, trying to understand a speaker’s frame of reference
   - Provides appropriate information before, during and following meetings
   - Thoughtfully includes multiple viewpoints in a discussion
   - Effectively demonstrates planning and implementation strategies for decisions
   - Effectively uses strategies to explore a wide range of possibilities, thus avoiding ‘group think’
   - Thoughtfully utilizes group techniques to promote effective decision making
   - Effectively demonstrates consensus building skills
   - Reflectively draws upon an understanding of power dynamics to effectively lead and participate in groups
   - Effectively uses conflict management strategies to create win-win results

3. **Using Interpersonal Behaviors Appropriate to a Situation**
   - Effectively exhibits interpersonal behaviors such as using ‘I’ statements, verbalizing feelings, etc.
   - Uses effective repertoire of non-verbal body language to communicate positively
   - Effectively creates a physical environment conducive to the groups needs
   - Consistently behaves proactively
   - Consistently creates patterns of dialogue that are healthy for group participants

4. **Using Reflection for Personal Growth in Task Oriented and Interpersonal Behaviors**
   - Thoughtfully uses feedback to others to improve group skills
   - Accurately self assesses own performance related to both task and interpersonal behaviors
   - Consistently views feedback as a means of strengthening relationships and/or accomplishing the task
   - Thoughtfully reflects on stages of group development to analyze impact of own and others’ behavior
MSN-CNS/NE STUDENT PREFERENCE FOR PRECEPTOR FORM

- All MSN students are required to complete 500 practice hours
- All preceptors for MSN-CNS/NE students must be Master’s prepared
- Per requirement of clinical agencies, Alverno faculty must coordinate and negotiate student placement
- **Submit request to:** Alverno’s Clinical & Preceptor Recruiter, Alverno College. *Early submission of your request is critical to securing an appropriate preceptor and meeting agency deadlines.*

Student name: ____________________________ Date: __________
Student home phone: ________________________
Student e-mail, other than Alverno.edu ________________________

**Course for this Placement Request:** (circle all that apply)

<table>
<thead>
<tr>
<th>Course Code</th>
<th>Hours</th>
</tr>
</thead>
<tbody>
<tr>
<td>MSN 602</td>
<td>30</td>
</tr>
<tr>
<td>MSN 603</td>
<td>30</td>
</tr>
<tr>
<td>MSN 622</td>
<td>60</td>
</tr>
<tr>
<td>MSN 612</td>
<td>30</td>
</tr>
<tr>
<td>MSN 675</td>
<td>30</td>
</tr>
<tr>
<td>MSN 623</td>
<td>60</td>
</tr>
<tr>
<td>MSN 621</td>
<td>60</td>
</tr>
<tr>
<td>MSN 730</td>
<td>120</td>
</tr>
</tbody>
</table>

Semester for this Placement Request: ____________________________

**Current employer:**
- Organization: _____________________________________________
- Nursing unit: _____________________________________________
- Other: ___________________________________________________
- Current position at place of employment: ____________________

**ANCC certification after graduation:**
Yes _______ No _______ Area: _______________________________

**Placement/ Preceptor request:***
- Organization: _____________________________________________
- Preceptor name, position, contact information (if known): __________________________________________________________________________________________
- Have you had any contact with this preceptor to ask them if they would like to be your preceptor?
  Yes _______ No _______ Comments: __________________________________________________________________________________________
- Patient population, unit, site: __________________________________________________________________________________________
POST MASTER’S-NE STUDENT PREFERENCE FOR PRECEPTOR FORM

- All MSN students are required to complete 500 practice hours
- All preceptors for MSN-CNS/NE students must be Master’s prepared
- Per requirement of clinical agencies, Alverno faculty must coordinate and negotiate student placement
- **Submit request to:** Alverno’s Clinical & Preceptor Recruiter, Alverno College. *Early submission of your request is critical to securing an appropriate preceptor and meeting agency deadlines.*

Student name: ___________________________ Date: ______________
Student home phone: ________________________________
Student e-mail, other than Alverno.edu _______________________

Course for this Placement Request: (circle all that apply)
- MSN 612 (30 hours)
- MSN 675 (30 hours)
- MSN 730 (120 hours)
- Additional possible courses: MSN 621 (60 hours)
- MSN 622 (60 Hours)
- MSN 623 (60 hours)

Semester for this Placement Request: ________________________

Current employer:
- Organization: _____________________________________________
- Nursing unit: _____________________________________________
- Other: ___________________________________________________
- Current position at place of employment: _____________________

ANCC certification after graduation:
- Yes ________ No ________ Area: ______________________________

Placement/ Preceptor request*:
- Organization: _____________________________________________
- Preceptor name, position, contact information (if known):
  ___________________________________________________________
- Have you had any contact with this preceptor to ask them if they would like to be your preceptor?
  Yes ________ No ________ Comments: _________________________

- Patient population, unit, site:
  ___________________________________________________________
MSN-FNP STUDENT PREFERENCE FOR PRECEPTOR FORM

- All MSN-FNP students are required to complete 660 practice hours
- All preceptors for FNP students must be NPs for the majority of their program; Preferred FNP.
- Per requirement of clinical agencies, Alverno faculty must coordinate and negotiate student placement
- **Submit request to:** Alverno’s Clinical & Preceptor Recruiter, Alverno College. *Early submission of your request is critical to securing an appropriate preceptor and meeting agency deadlines.*

Student name: ___________________________ Date: ____________
Student home phone: ___________________________ Student e-mail, other than Alverno.edu ___________________________

**Course for this Placement Request:** (circle all that apply)

- MSN 602 (30 hours)
- MSN 603 (30 hours)
- MSN 621 (60 hours)
- MSN 622 (60 hours)
- MSN 623 (60 hours)
- MSN 624 (120 hours)
- MSN 625 (150 hours)
- MSN 626 (150 hours)

Semester for this Placement Request: ___________________________

**Current employer:**
- Organization: ____________________________________________________________
- Nursing unit: ____________________________________________________________
- Other: ___________________________________________________________________
- Current position at place of employment: ____________________________

**ANCC certification after graduation:**
- Yes __________ No _______ Area: ____________________________________________

**Placement/ Preceptor request:**
- Organization: ____________________________________________________________
- Preceptor name, position, contact information (if known):

- Have you had any contact with this preceptor to ask them if they would like to be your preceptor?
- Yes ________ No ________ Comments: __________________________________________

- Patient population, unit, site: ____________________________________________
Post-Master’s-FNP STUDENT PREFERENCE FOR PRECEPTOR FORM

- All MSN-FNP students are required to complete 500 practice hours
- Need the 3 advanced science courses if not in previous graduate program
- All preceptors for FNP students must be NPs, Preferred FNP
- Per requirement of clinical agencies, Alverno faculty must coordinate and negotiate student placement
- **Submit request to:** Alverno’s Clinical & Preceptor Recruiter, Alverno College. *Early submission of your request is critical to securing an appropriate preceptor and meeting agency deadlines.*

Student name: ___________________________ Date: ______________
Student home phone: ___________________________
Student e-mail, other than Alverno.edu ___________________________

**Course for this Placement Request:** (circle all that apply)

**Based on transcript review:**
- May need 1 or more of the following:
  - MSN 621 (60 hours)
  - MSN 622 (60 hours)
  - MSN 623 (60 hours)
- Required for certificate:
  - MSN 624 (120 or 150 hours)
  - MSN 625 (150 or 175 hours)
  - MSN 626 (150 or 175 hours)

**Semester for this Placement Request:** ___________________________

**Current employer:**
- Organization: ____________________________________________
- Nursing unit: ____________________________________________
- Other: __________________________________________________
- Current position at place of employment:
  __________________________________________________________

**ANCC certification after graduation:**
- Yes ________ No ________ Area: ____________________________

**Placement/Preceptor request:**
- Organization: ____________________________________________
- Preceptor name, position, contact information (if known):
  __________________________________________________________
- Have you had any contact with this preceptor to ask them if they would like to be your preceptor? Yes ________ No ________ Comments:
  __________________________________________________________
- Patient population, unit, site:
  __________________________________________________________
MSN Preceptor Agreement Form

I, _____________________________ agree to precept ___________________________
(preceptor) (student)
during his/her practice hours during the ________________________________ semester
(fall/ spring) of 20___. I am aware that this will entail ______ practice hours during which the
student will engage in the application of ______________________________________.

The practice site for these hours is _____________________________ and the practice
(site)
area is _________________________________.
(specify unit/ or specialty area)

The student and preceptor have developed the following outcomes for the practicum:

1.

2.

3.

I agree to provide a summative report at the conclusion of the _____ practicum
hours about the student’s performance in meeting the outcomes listed above.

(preceptor signature & credentials) (preceptor title) (date)

Preceptor contact information:
Agency: ________________________________________________________________
Phone: ___________________________ Email: ________________________________

(student signature) (date)

**Student is responsible to secure Preceptor Curriculum Vita/ Resume; submit with agreement form to faculty. Curriculum Vita/Resume will be kept in Preceptor files in the School of Nursing.**
<table>
<thead>
<tr>
<th>DATE</th>
<th>PRACTICUM SITE</th>
<th>PRACTICE HOURS</th>
<th>NATURE OF PRACTICE ACTIVITY</th>
<th>SIGNATURE &amp; CREDENTIALS OF PRECEPTOR</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
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</tbody>
</table>

TOTAL PRACTICE HOURS: ___________
Student Name: ______________________________________   I.D. # _________________________
Date: ________________

I have examined this applicant and I have found her a
_____ suitable candidate for a nursing program on the basis of this exam.
_____ not-suitable candidate for a nursing program on the basis of this exam.

Recommendations: ________________________________________________________________

Provider’s printed name: ___________________________  Provider’s Signature: ___________________________
Address: _______________________________________________  Phone Number: ___________________________

Provider to complete upper portion after a physical exam has been performed.

IMMUNIZATION RECORD

<table>
<thead>
<tr>
<th>Must attach a copy of proof of vaccine or lab titers to this form for each immunization below</th>
<th>Proof of Immunization or Lab Result</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mumps</td>
<td>Immune / Not Immune</td>
</tr>
<tr>
<td>Rubella (German Measles)</td>
<td>Immune / Not Immune</td>
</tr>
<tr>
<td>Rubeola (Measles)</td>
<td>Immune / Not Immune</td>
</tr>
<tr>
<td>Hepatitis B Vaccine</td>
<td>Immune / Not Immune</td>
</tr>
<tr>
<td>1. ___</td>
<td></td>
</tr>
<tr>
<td>2. ___</td>
<td></td>
</tr>
<tr>
<td>Final _____________</td>
<td></td>
</tr>
<tr>
<td>Varicella (Chicken Pox)</td>
<td>Immune / Not Immune</td>
</tr>
<tr>
<td>Tdap (Tetanus, Diptheria, Pertussis)</td>
<td>N/A</td>
</tr>
<tr>
<td>Seasonal Influenza Vaccine</td>
<td>N/A</td>
</tr>
</tbody>
</table>

Tuberculin Skin Test: ________________ Date ________________ (Within 1 Year)

Chest X-ray if skin test result positive: ________________ Date ________________

Must provide official TB skin test results or chest x-ray report.
This form is not complete unless all proof of immunization or TB testing is attached. It may only be submitted once all requirements are met.

Annual TB Questionnaire
(Only for nursing students with a previous positive TB test or history of active TB)

Student Name_________________________________________________________

HISTORY

* Positive Mantoux Skin Test  □ Yes □ No

* Positive QuantiFERON – TB Gold Test  □ Yes □ No

* Chest X-ray after a positive TB test or active TB  □ Yes □ No

Findings: Normal □ Yes □ No

Check if you have experienced any of the following in the past year:

□ Weight loss □ Coughing up sputum or blood

□ Night Sweats □ Loss of Appetite

□ Cough □ Pain in the chest when breathing or coughing

□ Fatigue □ Fever

□ Chills

Comments:

________________________________________________________________________

________________________________________________________________________

Date of last chest x-ray: __________________________

I have reviewed the above listed signs/symptoms of TB. I understand that I must immediately report any of these symptoms should they occur.

Student Signature__________________________  Date:________________________
HEALTH INSURANCE COVERAGE

I understand that it is strongly recommended that nursing students carry health insurance to cover any unforeseen incidents that might be experienced during clinical practica. I further understand that coverage is available at a reasonable cost through the college. (Information regarding that coverage is available through the Student Services Department.)

____________________________________  ________________
Student Name      Date